A central question in law and economics is whether nontax legal rules should be designed solely to maximize efficiency or whether they also should account for concerns about the distribution of income. This question takes on particular importance in the context of cost-benefit analysis. Federal agencies apply cost-benefit analysis when writing regulations that generate multibillion-dollar impacts on the U.S. economy and profound effects on millions of Americans’ lives. In the past, agencies’ cost-benefit analyses typically have ignored the income-distributive consequences of those regulations. That may soon change: on his first day in office, President Joe Biden instructed his Office of Management and Budget to propose procedures for incorporating distributive considerations into agencies’ cost-benefit analyses, thus bringing renewed relevance to a long-running law-and-economics debate.

This Article explores what it might mean in practice for agencies to incorporate distributive considerations into cost-benefit analysis. It uses, as a case study, a 2014 rule promulgated by the National Highway Traffic Safety Administration (NHTSA) requiring new motor vehicles to have rearview cameras that reduce the risk of backover crashes. As with most major federal regulations that impose large dollar costs, the principal benefit of the rear-visibility rule is a reduction in premature mortality. Quantitative cost-benefit analysis typically translates mortality reductions into dollar terms based on the “value of a statistical life,” or VSL. Any distributive evaluation of the rule will depend critically on a parameter known as the “income elasticity of the VSL,” which reflects the relationship between an individual’s income and her willingness to pay for mortality risk reductions. Although agencies’ cost-benefit analyses use the same VSL for all individuals regardless of income, the Department of Transportation—of which NHTSA is a part—has issued guidance on the income elasticity of the VSL for other purposes. When this Article applies the Department of Transportation’s income-elasticity guidance in its distributive analysis, the rear-visibility rule appears to be regressive: it generates net costs for lower-income groups and net benefits for higher-income groups. Rerunning the distributive analysis with equal-dollar VSLs at all income levels, the rule appears to be progressive: lower-
income individuals are the primary beneficiaries and higher-income individuals are the losers. This Article goes on to explain why assumptions about the relationship between income and the VSL will have important implications for distributive analyses of other lifesaving regulations.

This Article then asks what agencies ought to do: Should they incorporate distributive objectives into cost-benefit analysis by assigning greater weight to dollars in lower-income individuals' hands, and should they assign different-dollar VSLs to individuals with different incomes? The two questions are closely linked. Incorporating distributive objectives into cost-benefit analysis of lifesaving regulations while maintaining equal-dollar VSLs for the rich and the poor will potentially produce perverse outcomes that—according to standard economic thinking—actually redistribute from poor to rich. After canvassing options, this Article concludes that the status quo approach—equal weights for low-income and high-income individuals' dollars, equal-dollar VSLs for low-income and high-income individuals—makes practical sense in light of expressive concerns, informational burdens, and institutional constraints. This Article ends by reflecting on the case study's lessons for broader debates over legal system design, and it explains why the issues that arise in the rear-visibility case study are likely to affect other efforts to redistribute through nontax legal rules.

INTRODUCTION

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CONCLUSION: BEYOND CBA
INTRODUCTION

Cost-benefit analysis (CBA) is the standard method of policy evaluation across U.S. federal executive branch agencies. Executive Order 12,866, promulgated by President Bill Clinton in 1993, requires agencies to quantify the costs and benefits—"to the extent feasible"—of all regulatory actions likely to have an annual effect on the economy of $100 million or more and to favor regulations for which benefits justify costs. Executive Order 12,866 has survived four presidential administrations—two of each party—and has come to shape the way that agencies across the executive branch craft their rules. These rules, in turn, profoundly affect large swaths of the U.S. economy and life in the United States. Today, CBA exerts enormous influence over the food we eat, the cars we drive, and the air we breathe.

Since long before CBA became standard practice across the executive branch, scholars of the subject have argued that traditional CBA suffers from a serious flaw: it fails to account for the distribution of income. This criticism has gained greater force in an age of widening income and wealth inequality. Traditional CBA accords the same weight to a dollar in the hands of Amazon founder Jeff Bezos and to a dollar in the hands of a struggling single parent living at the poverty line, even though virtually everyone agrees that the single parent has greater need for, or derives greater utility from, a dollar than Bezos does. Especially as the top 1% and top 0.1% capture an increasing share of national

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2 Id. at 51,736.
5 See infra notes 161–65 and accompanying text.
6 On the influence of CBA over federal motor-vehicle safety standards and air-quality standards, see infra Part I.B.
income, how can defenders of CBA continue to justify its indifference toward matters of distribution?

Responding to CBA’s perceived “distributive deficit,” scholars have proposed several ways to incorporate redistributive priorities into policy evaluation. The most developed of these proposals involves the application of “distributional weights” that reflect the different social-welfare value of dollars in different individuals’ hands. Distributionally weighted CBA typically tallies costs and benefits in monetary terms for each individual or income group and then applies a greater weight to costs and benefits incurred by lower-income individuals or groups. It then recommends the policy that yields the greatest weighted welfare gains overall. An alternative approach, which aims to arrive at the same result by less formal means, estimates costs and benefits for each income group and then places greater qualitative emphasis on costs and benefits incurred by lower-income groups.

Under this latter approach, the fact that a regulation redistributes from poor to rich to poor is a “soft” variable weighing in its favor, and the fact that a regulation redistributes from poor to

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8 See infra notes 42–43 and accompanying text.
9 Cf. Lee Anne Fennell & Richard H. McAdams, The Distributive Deficit in Law and Economics, 100 Minn. L. Rev. 1051, 1065–69, 1069 n.56 (2016) (criticizing law and economics generally for failing to take distributive concerns into account in nontax decisionmaking and citing CBA specifically as an area in which this “deficit” manifests).
10 For an introduction to distributional weights, see David A. Weisbach, Distributionally Weighted Cost-Benefit Analysis: Welfare Economics Meets Organizational Design, 7 J. Legal Analysis 151, 154–58 (2015). My argument here is informed by countless hours of conversation with Weisbach, and we both come down against distributional weights (different) institutional reasons, though we disagree on the use of equal-dollar versus income-elastic values of a statistical life. See id. at 168–69 (arguing that agencies should assign different values of a statistical life based on income).
rich would be a strike against it.\textsuperscript{13} (I will use the term “hard-weighted CBA” to refer to the version that assigns formal numerical weights to individuals or income groups, “soft-weighted CBA” to refer to the version that considers redistributive effects as a qualitative factor in CBA, and “unweighted CBA” to refer to the traditional distribution-neutral approach.)

Support for distributionally weighted CBA in the academy is growing.\textsuperscript{14} And interest in weighted CBA extends well beyond the ivory tower. President Joe Biden, on his first day in office, directed the Office of Management and Budget (OMB) to “propose procedures that take into account the distributional consequences of regulations.”\textsuperscript{15} Presidents Bill Clinton and Barack Obama took the more modest step of allowing (but not requiring) agencies to engage in soft-weighted CBA.\textsuperscript{16} The Trump administration, for its part, emphasized the distributional effects of federal regulations in its public statements—in particular, arguing for the repeal of environmental, health, and safety regulations on the ground that they impose a “disproportionate burden” on lower-income households.

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\textsuperscript{13} See, e.g., ANTHONY E. BOARDMAN, DAVID H. GREENBERG, AIDAN R. Vining & DAVID L. WEIMER, COST-Benefit ANALYSIS: CONCEPTS AND PRACTICE 464–65 (2d ed. 2001); RICHARD WILLIAMS & JAMES BROUGHEL, MERCATUS CTR., PRINCIPLES FOR ANALYZING DISTRIBUTION IN REGULATORY IMPACT ANALYSIS 2–3 (2015), https://perma.cc/6BAX-V67Y (arguing that distributional analysis should be part of regulatory-impact analysis but counseling against explicit weights). In an important recent contribution, Professor Richard Revesz argues that “agencies should report distributional inequities to [the Office of Information and Regulatory Affairs] alongside conventional cost-benefit analysis results.” Richard L. Revesz, Regulation and Distribution, 93 N.Y.U. L. Rev. 1489, 1570 (2018) (emphasis in original). A rule that meets a threshold inequity level would then trigger “either a rule change or mitigation measures.” Id. at 1571.

\textsuperscript{14} For recent endorsements of hard-weighted CBA, see, for example, MATTHEW D. ADLER, MEASURING SOCIAL WELFARE: AN INTRODUCTION 7–10, 37, 37 n.24 (2019); Robin Boodway, Cost-Benefit Analysis, in THE OXFORD HANDBOOK OF WELL-BEING AND PUBLIC POLICY 47, 50–67 (Matthew D. Adler & Marc Fleurbaey eds., 2016); and Fleurbaey & Abi-Rafeh, supra note 11, at 290–94. For a creative and detailed proposal to incorporate a form of soft-weighted CBA into regulatory review, see Revesz, supra note 13, at 1566–72.

\textsuperscript{15} Memorandum for the Heads of Executive Departments and Agencies: Modernizing Regulatory Review, WHITE HOUSE (Jan. 20, 2021), https://perma.cc/D8UE-7MEH. The full instruction tells the director of OMB to produce (with representatives from other departments and agencies) recommendations that “propose procedures that take into account the distributional consequences of regulations, including as part of any quantitative or qualitative analysis of the costs and benefits of regulations, to ensure that regulatory initiatives appropriately benefit and do not inappropriately burden disadvantaged, vulnerable, or marginalized communities.” Id. It remains to be seen whether OMB’s proposed procedures will focus broadly on income-distributive effects or focus specifically on effects on particular racial and ethnic communities. This Article focuses primarily on the income-distributive dimension.

individuals. Indeed, President Donald Trump told supporters in 2020 that his administration had cut a record number of regulations “because regulation is stealth taxation, especially on the poor.” Although no administration has incorporated hard or soft distributional weights into agency CBAs on a wide scale, and although Republican and Democratic presidents don’t see eye to eye on what exactly distributional analysis would entail, they appear to agree—in theory—that regulatory choices should account for distributive concerns.

Apart from these high-profile statements, the idea of incorporating income-distributive concerns into CBA will likely have intuitive appeal to many readers. Income inequality is a serious problem—“the defining challenge of our time,” in President Obama’s words. Federal regulations often impose costs and generate benefits in the billions of dollars. When deciding whether and how to regulate, why shouldn’t agencies consider whether these billions of dollars of benefits and burdens will be incurred by the rich or the poor?

The case for distributionally weighted CBA encounters significant complications, however, in the context of environmental, health, and safety regulations—by far the most expensive categories of regulations that the modern administrative state imposes. The challenge is this: CBA requires us to decide how

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21 Remarks at the Town Hall Education Arts Recreation Campus, 2 PUB. PAPERS 1330, 1330 (Dec. 4, 2015).

22 See infra Table 1.

23 See infra Table 1.
many dollars we are willing to spend in order to save a life. CBA as practiced by federal agencies accords equal value to everyone’s dollars and equal dollar value to all lives.\textsuperscript{24} Thus, CBA as practiced by federal agencies recommends the same dollars-for-lives trade-off no matter whose dollars and whose lives are at stake. Distributionally weighted CBA typically does something different. It recognizes that low-income individuals and high-income individuals make different dollars-for-lives trade-offs—not because low-income people value their lives less but because they value their dollars more. The way that weighted CBA typically reflects this recognition is by assigning a lower dollar value to low-income individuals’ lives but then assigning a higher welfare weight to low-income individuals’ dollars.\textsuperscript{25} This combination of moves does not necessarily mean that low-income individuals’ lives carry less social value, but it does mean that distributionally weighted CBA will often recommend different dollars-for-lives trade-offs for low-income people and for high-income people.

To illustrate: Imagine that the National Highway Traffic Safety Administration (NHTSA), a federal agency within the Department of Transportation (DOT), is deciding whether to adopt a new federal motor-vehicle safety standard that will impose a cost of $9 per vehicle and save one life per million vehicles sold. Assume, as appears to be the case,\textsuperscript{26} that motor-vehicle manufacturers pass costs along to consumers roughly dollar for dollar. Also assume that NHTSA uses a $10 million value of a statistical life, or VSL. (It actually uses a slightly higher figure,\textsuperscript{27} but $10 million has the virtue of making the math a lot easier.) Under the status quo approach of unweighted CBA, NHTSA would compare the $9 per vehicle cost against the $10 benefit (i.e., 1 life/1 million vehicles × $10 million/life). Since dollar benefits exceed dollar costs, unweighted CBA would favor the regulation.

\textsuperscript{24} More precisely, CBA as practiced by U.S. federal agencies accords equal value to all U.S. lives. See Eric A. Posner & Cass R. Sunstein, Dollars and Death, 72 U. CHI. L. REV. 537, 580 (2005). This Article will focus on within-country income-distributive consequences, though it is worth emphasizing that air-quality and fuel-economy regulations would likely look much more progressive if we properly accounted for the interests of very low-income individuals abroad.

\textsuperscript{25} See, e.g., Robin Boadway, Principles of Cost-Benefit Analysis, 2 PUB. POL’Y REV. 1, 3–4, 26 (2006). It is theoretically possible to assign equal dollar values to all individuals’ lives and then to assign a higher welfare weight to low-income individuals’ dollars. Part II.D discusses the serious problems with this approach.

\textsuperscript{26} See infra note 126 and accompanying text.

\textsuperscript{27} See infra note 112 and accompanying text.
Weighted CBA in its typical form would not do that. If $10 million is the population-average VSL, weighted CBA in its typical form will assign a VSL of less than $10 million to lower-income individuals. For many lower-income individuals, the VSL will be less than the $9 million necessary to render the safety standard breakeven. There are two potential practical implications. First, weighted CBA might recommend weaker safety standards for vehicles purchased by lower-income individuals than for vehicles purchased by higher-income individuals. Alternatively, either because of statutory constraints or out of concern for expressive harms, practitioners of weighted CBA might seek to reflect the (supposed) interests of lower-income individuals by adopting lower safety standards for everyone. Whatever one thinks of either outcome as a normative matter, this is probably not what most people have in mind when they first hear the argument that CBA should account for distributive concerns.

The challenge of valuing lives in weighted CBA is not a small wrinkle in an odd corner of the administrative state that addresses life-and-death issues. Lifesaving regulations are not an administrative-state sideshow—they are the main act. Really expensive regulations generally do one of three things. They (a) reduce the risk of death or serious illness from air pollution, (b) reduce the risk of death or serious injury from motor-vehicle crashes, or (c) reduce greenhouse gas emissions. Note that a primary—probably the primary—reason why we worry about greenhouse gas emissions is that global warming will lead to death and serious illness on a vast scale, so (c) is largely subsumed by (a). Moreover, in most of these cases, costs and benefits fall on broad swaths of the population—the rich and the poor—so the

28 As Professor Jeremy Horpedahl notes, there is relatively little evidence that lower-income Americans actually want lower product-safety standards. See Jeremy Horpedahl, Do the Poor Want to Be Regulated? Public Opinion Surveys on Regulation in the United States, 1981–2002, 180 PUB. CHOICE 27, 28–31, 36–37 (2019). Analyzing responses to regulatory-policy surveys administered from 1981 to 2002 regarding regulatory policy, Horpedahl finds that—contrary to what one might expect on the basis of economic theory—lower-income individuals often express greater support for health and safety regulations than higher-income individuals do. See id. at 30 tbl.1. The environment is one notable exception, where support for stronger regulation is slightly higher among higher-income individuals—though remarkably robust across the board. See id.

29 See infra Table 1.

challenges emphasized in the previous paragraphs are front and center.

This Article seeks to clarify the stakes of the issue and illuminate its implications through a case study of a real-world life-saving regulation. It focuses on NHTSA’s 2014 rear-visibility rule, which requires new vehicles (manufactured in 2018 or later) to include rearview cameras to reduce the number of deaths and serious injuries resulting from backovers.31 One upside of focusing on the rear-visibility rule is that all of the basic inputs into a distributive analysis can be gleaned from NHTSA’s own evaluation of the rule as well as DOT data and directives.32 Most importantly, the DOT has adopted department-wide guidance regarding the income elasticity of the VSL, or the percent change in the VSL for a percent change in income.33 Agencies within the DOT rely on this guidance to make year-to-year updates to the VSL in light of overall income growth, which they then apply across the board; they do not draw individual-level income distinctions in their unweighted CBAs. Nonetheless, the DOT’s income-elasticity guidance allows us to see how NHTSA’s distributive analysis would turn out if the agency used the same income-elasticity parameter for weighted CBA that it already uses for other purposes.

The case study of the rear-visibility rule highlights several general points. The first is that the income elasticity of the VSL matters enormously to whether a rule survives distributionally weighted CBA. Based on the DOT’s income-elasticity figure, the rear-visibility rule appears to be regressive:34 it imposes net costs on lower-income individuals and yields net benefits for higher-

32 See infra Part III.C.
34 There is much discussion in tax scholarship about what precisely it means for a policy to be “regressive” or “progressive.” See, e.g., David Kamin, Note, What Is a Progressive Tax Change: Unmasking Hidden Values in Distributional Debates, 83 N.Y.U. L. Rev. 241, 247–58 (2008); Daniel Hemel & Kyle Rozema, Inequality and the Mortgage Interest Deduction, 70 Tax L. Rev. 667, 668–70 (2017). For present purposes, I define “regressive” as imposing net costs on low-income individuals and yielding net benefits for high-income individuals, and I define “progressive” as the opposite. This leaves out, of course, policies that result in net benefits or net costs across the board. As discussed in Part III.E, it is not always so clear what scholars of regulation mean when they say a particular rule or family of rules is “regressive.”
income individuals. Using equal-dollar VSLs for everyone, the conclusions flip: the rear-visibility rule appears to be quite progressive. Equal-dollar VSLs in the weighted CBA context likely can't be justified on economic or ethical grounds, but the 180-degree reversal of results serves to underscore the practical importance of assumptions about the income–VSL relationship. Another takeaway is that distributionally weighted CBA with different-dollar VSLs for high-income and low-income individuals will make it much harder for policy makers to justify lifesaving motor-vehicle safety standards—and will potentially have a similar effect in other areas of regulation where lives are on the line. The case study helps us to see what exactly turns on the debate over distributionally weighted CBA and why the resolution of this debate will have profound implications for the administrative state.

After laying out the various approaches and showing how they play out in the rear-visibility case, this Article offers a tentative defense of status quo CBA—both its commitment to equal-dollar VSLs for all individuals regardless of income and its default approach of distribution neutrality. That defense cannot rest entirely on efficiency grounds: status quo CBA’s commitment to equal-dollar VSLs is inconsistent with conventional notions of efficiency. Nor can the defense of status quo CBA rest on purely moral or ethical grounds. I will assume (at least for purposes of this Article) that it is a bedrock moral principle that the government should assign equal value to all lives regardless of income. But that bedrock moral principle does not tell us whether “value” should be defined in dollars or in units of welfare. As this Article illustrates, approaches to CBA that assign equal welfare-unit values to all lives nonetheless will produce different-dollar VSLs, and approaches that assign equal-dollar VSLs to all lives may correspond to unequal welfare-unit values. So, although the principle that all lives have equal value is powerful, that principle alone won’t resolve our challenge.

Instead, this Article offers a pragmatic defense of status quo CBA. I argue that the status quo approach—which assigns the same value to the lives and dollars of high-income and low-income individuals alike—makes practical sense for U.S. federal agencies

35 Not all authors share this assumption. For a thoughtful critique of the claim that regulators should assign the same value to all lives regardless of income and other attributes, see Cass R. Sunstein, Valuing Life: A Plea for Disaggregation, 54 DUKE L.J. 385, 424–25 (2004).
even if its theoretical foundations are somewhat shaky. The pragmatic defense emphasizes three points:

First, approaches to CBA that assign different-dollar VSLs to rich and poor individuals raise real concerns about expressive harms. If we were to try to assign dollar VSLs that accurately reflect willingness to pay for mortality risk reduction, we would likely end up with VSLs for individuals in the top 1% of the income distribution that are somewhere between nine and eighteen times the VSLs of other individuals. This doesn’t mean that top-one-percenters are nine to eighteen times as valuable as average Americans in a moral sense, but it’s not hard to imagine that VSL differentials of that magnitude might be interpreted as implying that the federal government cares many times more about high-income Americans than about others. Bad optics are not necessarily a reason for the government to reject a policy, but the concern here is not only about optics. It is also a concern about the harmful—though not easily quantifiable—effects of agency procedures and policies that predictably send a message to some that their lives are worth less.

Second, alternatives to the status quo—whether they use different-dollar VSLs for high-income and low-income individuals, different distributional weights for high-income and low-income individuals’ dollars, or both—entail significant informational burdens. In some cases, these burdens will simply raise data-gathering costs for agencies—making life more difficult for agency employees but not inflicting any grievous injury. In other cases, though, the cost and complexity of these approaches may come into conflict with other values that CBA vindicates. In particular, the wide discretion available to practitioners of distributionally weighted CBA will increase the risk that cognitive biases, illegitimate preferences, and interest group pressures may shape agency decision-making.

Third, the case for distributionally weighted CBA encounters an awkward tension between the problem that it diagnoses and the solution that it prescribes. The case for distributionally weighted CBA depends upon the (likely correct) assumption that the tax system doesn’t do enough to redistribute from the rich to the poor. But for distributionally weighted CBA to become executive branch policy, it would need the support of the president. And if the president agrees with advocates for distributionally weighted CBA, it will need the support of the president. And if the president agrees with advocates for distributionally weighted CBA, it will need the support of the president.

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36 See infra notes 42–43 and accompanying text.
weighted CBA that the tax system doesn’t do enough to redistribute from the rich to the poor, the president could very likely use the tax system to redistribute more. This doesn’t necessarily depend upon congressional buy-in (though, as this Article explains, institutional features of the tax-legislation process make it much easier for the president to push her tax agenda through Congress than to enact nontax legislation). Even without Congress, the president can shift significant amounts of money across income groups through tax regulation and tax enforcement. If we could persuade the president to accept the key predicate for distributionally weighted CBA—that the federal government should redistribute more from the rich to the poor—then presumably we also would want to tell her that she has much better tools at her disposal to accomplish this goal than distributionally weighted CBA. This doesn’t defeat the case for distributionally weighted CBA as an nth-best redistributive mechanism, but it deprives the argument of much of its force.

This Article’s tentative defense of equal-dollar VSLs and distribution neutrality are related though distinct. One could agree that distributionally weighted CBA should not be used for lifesaving regulations—where it likely will require different-dollar VSLs for the rich and the poor—but continue to believe that weighted CBA remains appropriate for the relatively small set of high-cost regulations that don’t affect mortality and morbidity. Alternatively, one might think that it is totally fine for regulators to prescribe different-dollar VSLs for high-income and low-income individuals yet still conclude that executive branch agencies should practice unweighted CBA. Still, how we resolve the weighted-versus-unweighted-CBA question will have important implications for how we assign VSLs (and vice versa). And working through the mechanics of unweighted and weighted CBA in a representative real-world context—with both dollars and lives hanging in the balance—will give greater clarity to the practical consequences of the different approaches and cast the status quo in a new and more favorable light.

The rest of this Article proceeds in five parts. Part I briefly summarizes the stakes. The argument for distributionally weighted CBA responds to the stark reality of wide wealth and income inequality. The problems that executive branch agencies address through their most expensive regulations—road deaths, air pollution, and global warming—are also clearly serious challenges, and the noble aspiration of CBA is to guide agencies
toward the most efficient methods of tackling those challenges. None of this tells us whether agencies should or shouldn’t pursue distributionally weighted CBA or whether they should use the same or different VSLs for individuals at different income levels. It does serve to remind us—if such a reminder were needed—that much rides on these questions.

Part II introduces the candidates. CBA can accord the same weight to everyone’s dollars, or it can give greater weight to lower-income individuals’ dollars. It can assign the same VSL to everyone or different VSLs to people of different incomes. A simple two-by-two matrix setting out the basic options serves to clarify the choices policy makers face. One of these approaches, distributionally weighted CBA with equal-dollar VSLs, lacks any normative foundation and produces perverse results in real-world applications. The difficult decision is whether to use unweighted CBA with different VSLs for the rich and the poor (textbook CBA), unweighted CBA with the same VSL for everyone (status quo CBA), or distributionally weighted CBA with higher dollar VSLs for higher-income individuals (standard weighted CBA).

Part III presents this Article’s case study of the 2014 rear-visibility rule. After laying out the agency’s approach, Part III considers how the rule would have fared under other forms of CBA. It then goes on to explain why distributionally weighted CBA with different VSLs for the rich and the poor might be expected to pose problems for other motor-vehicle safety standards and for health and safety regulations more generally.

Part IV shifts from quantitative to normative analysis. It takes up two questions: (1) Should CBA continue to assign the same dollar value to everyone’s life? (2) Should CBA continue to assign the same weight to everyone’s dollars? It emphasizes expressive concerns regarding income-differentiated VSLs as well as information-cost concerns that apply to all the alternatives to the status quo. Part IV also highlights institutional details of the tax-related legislative, regulatory, and enforcement processes that make it possible for presidents to accomplish substantial amounts of redistribution without relying on redistributive non-tax rules. Part IV does not go so far as to argue that agencies are morally or ethically required to stick with the status quo—that decision depends instead upon context-contingent grounds. But in the particular context of agency rulemaking in the U.S. federal executive branch, the case for the status quo approach
(unweighted CBA with equal-dollar VSLs) makes a lot of practical sense.

Part V zooms out from the regulatory context, situating the choice between distributionally unweighted and weighted CBA and the question of income-variant VSLs within the broader debate over the role of nontax legal rules in redistributing income. In an influential 1994 article, Professors Louis Kaplow and Steven Shavell argued that redistribution through nontax legal rules is typically less efficient than redistribution through income taxes and, as a result, redistributive efforts should be channeled through the tax system. That article unleashed a flood of responses proposing a range of behavioral, institutional, and political reasons why—notwithstanding Kaplow and Shavell’s formal proof—policy makers nonetheless might favor redistribution through nontax legal rules. The analysis in this Article does not resolve that debate—indeed, if there is any crisp takeaway, it is that the choice between nontax legal rules and the income-tax system as channels for redistribution depends upon situational details that defy one-size-fits-all summary. But the expressive, informational, and institutional considerations that arise in the rear-visibility case are not sui generis, and the analysis here points to some of the challenges that arguments for redistributive legal rules will need to confront.

38 See, e.g., Christine Jolls, Behavioral Economics Analysis of Redistributive Legal Rules, 51 VAND. L. REV. 1653, 1658–73 (1998) (arguing that redistributive legal rules may distort work incentives less than redistributive taxes due to the way that individuals respond to uncertainty and due to the phenomenon of mental accounting); Chris William Sanchirico, Taxes Versus Legal Rules as Instruments for Equity: A More Equitable View, 29 J. LEGAL STUD. 797, 802–07 (2000) (arguing that nontax legal rules should redistribute on dimensions other than income that are observable to the legal system but not to the tax system); Ronen Avraham, David Fortus & Kyle Logue, Revisiting the Role of Legal Rules and Tax Rules in Income Redistribution: A Response to Kaplow & Shavell, 89 IOWA L. REV. 1125, 1144 (2004) (arguing that the tax-and-transfer adjustments envisioned in Kaplow and Shavell’s formal proof would be virtually “impossible to implement”); Fennell & McAdams, supra note 9, at 1054–55 (arguing that redistribution through nontax legal rules may entail lower “political action costs” than redistribution through income taxes); Zachary Liscow, Is Efficiency Biased?, 85 U. CHI. L. REV. 1649, 1696–98 (2018) (arguing that economic analysis should take account of the distributive consequences of nontax legal rules when those consequences are likely to be “sticky”). But see Louis Kaplow & Steven Shavell, Should Legal Rules Favor the Poor? Clarifying the Role of Legal Rules and the Income Tax in Redistributing Income, 29 J. LEGAL STUD. 821, 827–32 (2000) (responding to Sanchirico’s critique); David A. Weisbach, Should Legal Rules Be Used to Redistribute Income?, 70 U. CHI. L. REV. 439, 446–47 (2003) (arguing against use of redistributive nontax legal rules).
Before launching into that analysis, one prefatory point merits mention. To limit this Article’s already expansive scope, I will bracket the question whether agencies should use different VSLs for individuals of different ages. Professor Cass Sunstein, among others, has argued that agencies should make life-and-death decisions based on the value of a statistical life year (VSLY) rather than VSL.\(^39\) (Several agencies within the Department of Health and Human Services already have made this shift at least in part.)\(^40\) I think that the case for VSLYs is overwhelmingly persuasive, and this Article’s use of VSL terminology is purely for expositional ease. Importantly, this Article’s central arguments about redistribution and VSL all apply with equal force to VSLY. Whether agencies use VSL or VSLY, any attempt to use distributional weights will come into tension with equal-dollar values for safety gains to the rich and the poor. And whether agencies use VSL or VSLY, a similar set of expressive, informational, and institutional arguments will favor an unweighted approach that doesn’t adjust VSL or VSLY on the basis of income.

I. THE STAKES OF THE DEBATE

This Part summarizes the stakes of the debate. Part I.A offers a bird’s-eye view of income inequality in the United States. Part I.B surveys the most expensive regulations promulgated by federal executive branch agencies in recent years and underscores


the severity of the problems that they address. The purpose of this Part is to clarify the challenge that the rest of the Article will wrestle to resolve. We want to transfer resources from the rich to the poor. We also want to save lives and prevent serious illness and injury from air pollution and motor-vehicle crashes. The question facing practitioners of CBA is how to balance these objectives when they come into conflict.

A. Income Inequality

Proposals for distributionally weighted CBA long preceded the late-twentieth-century uptick in U.S. pre-tax income inequality. The case for weighted CBA, however, gains greater strength given the widening gap between the rich and the poor. The extent of income inequality also raises the justificatory burden for defenders of unweighted (i.e., distribution-neutral) CBA.

Just how much the gap between the rich and the poor has widened in recent years is a subject of considerable controversy among economists, but the richest Americans have vastly more money than their compatriots—by any measure. For example, economists Gerald Auten and David Splinter estimate that households in the top 1% have, on average, more than nine times the after-tax income of households in the other 99%. Economists Thomas Piketty, Emmanuel Saez, and Gabriel Zucman estimate an eighteen-to-one difference between average after-tax income in the top 1% and the bottom 99%. Whether it is a difference of ninefold, eighteenfold, or somewhere in between, the gap between the rich and the rest is clearly very large.

The general view in welfare economics holds that the tax system is the optimal mechanism for redistributing from the rich to the poor. Many (probably most) economists who study the subject would say, though, that the United States does not redistribute

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41 See, e.g., Arrow, supra note 11, at 46–60; Weisbrod, supra note 7, at 190–208.
as much as it ought to. For example, Professors Peter Diamond and Saez estimate that the optimal (i.e., welfare-maximizing) marginal labor-income tax rate on the top 1% is roughly 73%,\textsuperscript{45} approximately twenty percentage points higher than the top federal-plus-state rate in the highest-tax states.\textsuperscript{46} To reach the optimum through taxes and transfers, we would have to tax and transfer a lot more.

Supporters of weighted CBA typically argue that in the absence of an optimal tax system, nontax regulations should serve as a redistributive supplement. In other words, redistribution via nontax regulations—even if not first-best—is better than the status quo. To meet this argument, defenders of unweighted CBA need to show not only that redistribution via taxation is optimal but also that—given the options actually available to the executive branch—agencies should refrain from pursuing redistribution through nontax rules. I think that defenders of distribution-neutral CBA can carry that burden, but it requires confronting the second-best argument head-on.

B. Lifesaving Regulations

Debates over distributionally weighted CBA are sometimes pitched in highly abstract or stylized terms.\textsuperscript{47} For example, one illustration of weighted CBA imagines a hypothetical policy that “produces a single outcome: fewer pet illnesses.”\textsuperscript{48} Potentially lost


\textsuperscript{46} The top federal statutory income tax rate is 37% from 2018 through 2025 (returning to 39.6% starting in 2026). I.R.C. § 1(a)–(d), (j). That rate does not include an additional 3.8% in Medicare- and Affordable Care Act–related taxes on top incomes. See I.R.C. § 1401(b) (self-employment tax); I.R.C. § 1411(a) (net-investment-income tax); I.R.C. § 3101(b) (hospital-insurance tax on employers); I.R.C. § 3111(b) (hospital-insurance tax on employers). The top tax rate in California is 13.3%; the top rate in New York State is 8.82%; New York City adds 3.876%. See Taxes in California, TAX FOUND., https://perma.cc/WMU3-D49C; N.Y. STATE DEPT OF TAX’N & FIN., INSTRUCTIONS FOR FORM IT-201 FULL-YEAR RESIDENT INCOME TAX RETURN 49, 58–60, 69. This would add up to 54.1% in California and 53.5% in New York City, which are the correct figures for the net-investment-income tax but not for taxes on labor income. The slightly lower numbers in the body text reflect the fact that the employer hospital-insurance tax and a portion of the self-employment tax are calculated on a tax-exclusive base.

\textsuperscript{47} An important exception is Matthew D. Adler, What Should We Spend to Save Lives in a Pandemic? A Critique of the Value of a Statistical Life, COVID ECON., June 30, 2020, at 13–31 (2020). Adler’s conclusion—that weighted CBA with a utilitarian or prioritarian social-welfare function will lead to substantially less investment in safety than the status quo—is consistent with the analysis in Part III. See id. at 31 tbl.10.

\textsuperscript{48} See Williams & Broughel, supra note 13, at 3.
in translation is what weighted CBA would mean for the most important real-world regulations.49 This Section seeks to concretize the debate by way of a brief overview of the most expensive federal regulations—the ones for which distributive consequences are most likely to matter in the grand scheme of things.

Table 1 lists the twenty-four major rules promulgated by federal agencies subject to Executive Order 12,866 from October 2001 until September 2018 for which cost ranges crossed the $1 billion threshold (in 2001 dollars).50 A momentary glance at this list reveals that two agencies—the Environmental Protection Agency (EPA) and the DOT—are responsible for the lion’s share of high-dollar-cost regulations (twenty of the twenty-four). When we talk about redistribution through regulation—and when we focus on the highest-stakes regulations for which the distributive consequences are likely to be most profound—we are largely talking about air pollution, greenhouse gas emissions, and vehicle safety standards. As the bandit Willie Sutton said when asked why he robbed banks: that’s where the money is.

### Table 1: Annual Benefits and Costs of Major Federal Rules with Costs Exceeding $1 Billion, 2001–2018

Rules are presented in order of descending high-end cost estimate.

<table>
<thead>
<tr>
<th>Agency</th>
<th>Year</th>
<th>Rule</th>
<th>Benefits (US$ (2001))</th>
<th>Costs (US$ (2001))</th>
</tr>
</thead>
</table>

49 I will note that I actually think that a regulation that reduces pet illnesses is an important regulation because the social-welfare function ought to include animal welfare too. The regulation in Williams & Broughel, supra note 13, at 3, is not an “important real-world regulation” because it is not a real-world regulation. (If it were, it might well be an important one.)

<table>
<thead>
<tr>
<th>Agency</th>
<th>Year</th>
<th>Rule</th>
<th>Benefits (US$\langle 2001\rangle)</th>
<th>Costs (US$\langle 2001\rangle)</th>
</tr>
</thead>
<tbody>
<tr>
<td>EPA</td>
<td>2012</td>
<td>Mercury and Air-Toxics Standards (MATS)</td>
<td>28.19b–76.87b</td>
<td>8.20b</td>
</tr>
<tr>
<td>EPA</td>
<td>2007</td>
<td>Clean Air Fine Particle Implementation Rule</td>
<td>18.83b–167.41b</td>
<td>7.32b</td>
</tr>
<tr>
<td>EPA</td>
<td>2008</td>
<td>National Ambient-Air-Quality Standards (NAAQS) for Ozone</td>
<td>1.58–14.93b</td>
<td>6.67–7.73b</td>
</tr>
<tr>
<td>EPA, DOT</td>
<td>2010</td>
<td>Light-Duty GHG and CAFE Standards</td>
<td>3.9b–18.2b</td>
<td>1.7b–4.7b</td>
</tr>
<tr>
<td>Labor</td>
<td>2011</td>
<td>Statutory Exemption for Provision of Investment Advice</td>
<td>5.79b–15.13b</td>
<td>1.57b–4.22b</td>
</tr>
<tr>
<td>EPA</td>
<td>2015</td>
<td>Stationary-Source CO₂ Emission Guidelines</td>
<td>12.74b–22.09b</td>
<td>2.48b–2.64b</td>
</tr>
<tr>
<td>DOT</td>
<td>2005</td>
<td>Tire-Pressure Monitoring Systems</td>
<td>1.01b–1.32b</td>
<td>938m–2.28b</td>
</tr>
<tr>
<td>EPA</td>
<td>2008</td>
<td>NAAQS for Lead</td>
<td>455m–5.20b</td>
<td>113m–2.24b</td>
</tr>
<tr>
<td>EPA</td>
<td>2010</td>
<td>NAAQS for Sulfur Dioxide</td>
<td>2.81b–38.63b</td>
<td>334m–2.02b</td>
</tr>
<tr>
<td>DOT</td>
<td>2001</td>
<td>Advanced Airbags</td>
<td>140m–1.60b</td>
<td>400m–2.00b</td>
</tr>
<tr>
<td>DOT</td>
<td>2009</td>
<td>CAFE Model Year 2011</td>
<td>857m–1.91b</td>
<td>650m–1.91b</td>
</tr>
<tr>
<td>EPA</td>
<td>2005</td>
<td>Clean Air Interstate Rule</td>
<td>11.95b–151.77b</td>
<td>1.72b–1.89b</td>
</tr>
</tbody>
</table>
Mortality and morbidity reductions generally comprise the bulk of benefits from EPA and DOT rules other than fuel economy standards. For example, the EPA estimated that the 2012 Mercury and Air-Toxics Standards (MATS) rule would avert 4,200 to 11,000 premature air pollution–related deaths per year; these

<table>
<thead>
<tr>
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<th>Benefits (US$(2001))</th>
<th>Costs (US$(2001))</th>
</tr>
</thead>
<tbody>
<tr>
<td>HHS</td>
<td>2009</td>
<td>Updates to Electronic Transactions</td>
<td>1.11b–3.19b</td>
<td>661m–1.45b</td>
</tr>
<tr>
<td>DOT</td>
<td>2011</td>
<td>Ejection Mitigation</td>
<td>1.50b–2.38b</td>
<td>419m–1.37b</td>
</tr>
<tr>
<td>EPA</td>
<td>2013</td>
<td>Hazardous Air Pollutants—Boilers</td>
<td>21.10b–56.56b</td>
<td>1.18b–1.35b</td>
</tr>
<tr>
<td>EPA</td>
<td>2004</td>
<td>Control of Emissions from Nonroad Diesel Engines and Fuel</td>
<td>6.85b–59.40b</td>
<td>1.34b</td>
</tr>
<tr>
<td>DOT</td>
<td>2003</td>
<td>Hours of Service of Drivers</td>
<td>690m</td>
<td>1.32b</td>
</tr>
<tr>
<td>Energy</td>
<td>2011</td>
<td>Energy-Efficiency Standards for Refrigerators/Freezers</td>
<td>1.66b–3.03b</td>
<td>803m–1.28b</td>
</tr>
<tr>
<td>DOT</td>
<td>2010</td>
<td>Positive Train Control</td>
<td>34m–37m</td>
<td>519m–1.26b</td>
</tr>
<tr>
<td>DOT</td>
<td>2009</td>
<td>Roof Crush Resistance</td>
<td>374m–1.16b</td>
<td>748m–1.19b</td>
</tr>
<tr>
<td>Energy</td>
<td>2010</td>
<td>Energy-Efficiency Standards for Pool Heaters</td>
<td>1.27b–1.82b</td>
<td>975m–1.12b</td>
</tr>
<tr>
<td>EPA</td>
<td>2014</td>
<td>Tier 3 Motor-Vehicle Emission and Fuel Standards</td>
<td>3.20b–10.64b</td>
<td>1.06b</td>
</tr>
<tr>
<td>DOT</td>
<td>2007</td>
<td>Side-Impact-Protection Upgrade</td>
<td>736m–1.06b</td>
<td>401m–1.05b</td>
</tr>
</tbody>
</table>
mortality benefits accounted for more than 90% of the estimated monetized benefits of the rule. The DOT estimated that its ejection-mitigation rule would prevent about 373 fatalities and 476 serious injuries per year; these safety gains were the only benefits considered in the agency’s CBA. Fuel-economy standards serve a wider range of purposes—including fuel savings and energy security—though reduced carbon dioxide emissions constitute an important portion of benefits, and, as noted above, mortality and morbidity are significant elements of the social cost of carbon.

The fact that so many high-dollar-cost rules focus on air pollution and vehicle safety should not, on reflection, be terribly surprising. Reducing deaths from air pollution and motor-vehicle crashes are urgent policy priorities. By one estimate, nearly two hundred thousand excess deaths in the United States each year are attributable to just one air pollutant, fine particulate matter (PM$_{2.5}$). Motor-vehicle crashes killed more than thirty-six thousand people in the United States in 2019, and cars are by far the leading cause of death among children and adolescents. We incur enormous costs to address these problems because they are enormous problems.

51 National Emission Standards for Hazardous Air Pollutants, 77 Fed. Reg. 9,304, 9,306 tbl.2 n.b, 9,429 tbl.9 (Feb. 16, 2012) (to be codified at 40 C.F.R. pt. 60, 63). According to the EPA, these mortality benefits would be attributable almost exclusively to reduced emissions of fine particulate matter rather than to a reduction in mercury and air-toxics levels specifically. Id. at 9,306 tbl.2. The Supreme Court, in Michigan v. EPA, 576 U.S. 743 (2015), found the rule to be arbitrary and capricious. See id. at 750–60. As a practical matter, though, the rule largely had its intended effect, since most affected power plants chose to comply with it while the litigation wended through court. See Coral Davenport, E.P.A. to Reconsider Obama-Era Curbs on Mercury Emissions by Power Plants, N.Y. TIMES (Aug. 29, 2018), https://perma.cc/YY3J-8XMF.


54 See Carleton et al., supra note 30, at 34.

55 Benjamin Bowe, Yan Xie, Yan Yan & Ziyad Al-Aly, Burden of Cause-Specific Mortality Associated with PM$_{2.5}$ Air Pollution in the United States, JAMA NETWORK OPEN, Nov. 20, 2019, at 8.


The point here is not that air pollution and motor-vehicle crashes are larger problems than income inequality, or vice versa. The size of a problem is not something we can measure in diameter. The point is that trade-offs between efficiency and distribution have real-world implications that abstract terms can occlude. Perhaps our judgments on these subjects shouldn’t ultimately turn on the particulars. But when deciding whether we should adopt an inefficient rule in order to advance redistributive goals, most of us would very much like to know what the inefficiency looks like in the real world. Does it mean that cars will have inefficiently small trunks or that an inefficiently large number of passengers will die in crashes? Decisions about agency CBA procedures shouldn’t be made just in order to achieve outcomes that we subjectively prefer, but the debate will be much enriched by attention to its practical consequences.

II. THE CANDIDATES

This Part introduces four potential approaches to CBA, which vary in their answers to the following two questions. First, should everyone’s dollars count the same (unweighted CBA), or should dollars in lower-income individuals’ hands count for more (weighted CBA)? Second, should the dollar VSL depend on a person’s income, or should the dollar VSL for everyone be the same? The four approaches lend themselves to a simple two-by-two matrix.

**Table 2: Four Approaches to CBA**

<table>
<thead>
<tr>
<th></th>
<th>Income-Elastic VSL</th>
<th>Equal-Dollar VSL</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Unweighted</strong> <em>Distribution-Neutral</em></td>
<td>Unweighted CBA with income-elastic VSLs (textbook CBA)</td>
<td>Unweighted CBA with equal-dollar VSLs (status quo CBA)</td>
</tr>
<tr>
<td><strong>Distributional Weights</strong></td>
<td>Weighted CBA with income-elastic VSLs (standard weighted CBA)</td>
<td>Weighted CBA with equal-dollar VSLs</td>
</tr>
</tbody>
</table>

As will become clearer in the sections that follow, this two-by-two matrix doesn’t exhaust the full range of policy choices. Within each of the bottom two boxes, there is the additional choice of whether to pursue hard-weighted CBA (with formal distributional weights) or soft-weighted CBA (which incorporates
distribution as a qualitative variable). Moreover, while I will focus on one standard way to assign weights to different income groups, there are—in theory—an infinite number of possible sets of weights. Still, any approach to CBA for lifesaving regulations will need to answer the pair of questions that the matrix highlights. And the consequences of those two answers are likely to be far-reaching.

A. Textbook CBA

The top left box, unweighted CBA with income-elastic VSLs, is sometimes called “textbook” CBA. It is often equated with “wealth maximization,” though textbook CBA and wealth maximization are not the same. This point is not purely a pedantic one: the difference between textbook CBA and wealth maximization is central to the debate over distributionally weighted CBA. This Section seeks to clarify the distinction.

The key difference between textbook CBA and wealth maximization is that textbook CBA excludes changes in total wealth that arise purely from changes in redistribution. To illustrate the point using an example from economists Robin Boadway and Michael Keen, consider a society in which the government redistributes from the rich to the poor via income taxation. Individuals choose their jobs and hours (i.e., their labor output) so as to maximize the total value of the consumption that they can afford and the leisure that they can enjoy. “Leisure” refers to any activity that isn’t labor—including activities that we might not think

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of as “leisure,” like caring for a child or an elderly dependent. Imagine that there are two levels of income-earning ability (high and low) and two levels of income (high and low). Low-ability individuals always end up in jobs that yield low income. High-ability individuals can choose between high-income jobs with less leisure or low-income jobs with more leisure. Note that “ability” here refers to income-earning ability, not innate ability. A highly capable individual may be “low ability” in Boadway and Keen’s terminology—i.e., only able to take the low-paying job—for no reason other than labor-market discrimination.

The income tax causes some high-ability individuals to choose low-income jobs, which means that they have less money with which to purchase private goods but more time for leisure. When individuals reduce their labor supply in response to a distortionary income tax, total wealth declines. This phenomenon is the familiar deadweight loss of income taxation. Ideally, we would tax someone based on their income-earning ability rather than their actual income. But the government can’t observe income-earning ability, so it is relegated to redistributing on the basis of actual income.

Now imagine that the government is deciding whether to impose a regulation that will generate more of a public good—say, clean air. The regulation will raise costs for power plants, which will push up the price of electricity, which in turn will leave individuals with less money to consume private goods. Textbook CBA recommends the regulation if the total benefits—calculated on the basis of individuals’ willingness to pay for cleaner air—exceed the costs of compliance. Textbook CBA ignores distributive effects (i.e., whether benefits and costs accrue to high-income or low-income individuals).

Boadway and Keen (like several before them) observe that when a policy alters the value of the public good—private good bundle associated with a given amount of income, individuals may alter their labor–leisure choices. For example, let’s say that low-income individuals are disproportionately harmed by air pollution (e.g., because they lack air conditioners and so need to keep their windows open in the summer). A regulation that results in

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62 See Boadway & Keen, supra note 60, at 469.
63 See Mercedes Medina-Ramón, Antonella Zanobetti & Joel Schwartz, The Effect of Ozone and PM$_{10}$ on Hospital Admissions for Pneumonia and Chronic Obstructive


cleaner air will thus increase the value of the public good–private good bundle for low-income individuals. A high-ability person who is choosing between (a) a high-income job with less leisure and (b) a low-income job with more leisure will be somewhat more likely to choose option (b) where the air is cleaner. The lower-income job leaves the person with less money to purchase private goods such as air conditioning, but living without air conditioning is somewhat more pleasant now that the air is cleaner.

When some individuals switch from labor to leisure in the presence of a distortionary tax, total wealth goes down. But textbook CBA doesn’t count that decline in total wealth as a cost. Textbook CBA implicitly recognizes that we can almost always increase total wealth by redistributing less. Since textbook CBA doesn’t account for changes in redistribution, it also doesn’t count changes in total wealth resulting purely from changes in redistribution. In this sense, textbook CBA is symmetrical: it applies the same treatment to the benefits of redistribution and the costs of redistribution (which is to say, it ignores both).

But this raises the question: What exactly is textbook CBA measuring? It’s not measuring the change in total wealth as a result of the regulation, because the change in total wealth would include changes in deadweight loss due to changes in redistribution. It’s also not measuring the change in total welfare, because the change in total welfare would depend on distributive effects, which textbook CBA also ignores. It’s often said to be measuring “efficiency,”64 but what is efficiency if not wealth maximization or welfare maximization?65

Pulmonary Disease: A National Multicity Study, 163 AM. J. EPIDEMIOLOGY 579, 581–83 (2006) (finding that the relationship between particulate-matter exposure and hospital admissions is stronger in high-poverty areas but that the association disappears once central air conditioning is added as a control variable); Michelle L. Bell, Keita Ebisu, Roger D. Peng & Francesca Dominici, Adverse Health Effects of Particulate Air Pollution: Modification by Air Conditioning, 20 EPIDEMIOLOGY 682, 683, 684 tbl.2 (2009) (finding that access to air conditioning reduces vulnerability to particulate matter).


65 Defining the efficiency objective of textbook CBA as “Kaldor-Hicks efficiency” still leaves the question of what Kaldor and Hicks meant. Economist Nicholas Kaldor’s three-page paper in the September 1939 issue of the Economic Journal does not address the treatment of deadweight loss from redistribution. See generally Nicholas Kaldor, Welfare Propositions of Economics and Interpersonal Comparisons of Utility, 49 ECON. J. 549 (1939). Economist Sir John Richard Hicks actually did anticipate the problem on the last page of his contribution to the same journal’s December 1939 issue, but he did not propose a solution. See J.R. Hicks, The Foundations of Welfare Economics, 49 ECON. J. 696, 712 (1939);
Professor Louis Kaplow, in a series of papers, has proposed a conceptual tool that clarifies what exactly textbook CBA measures. Kaplow suggests the following: Imagine that, upon implementing the air-pollution regulation, the government also adjusts the tax schedule so that everyone’s utility is the same as it had been immediately prior to the regulation. So, for example, if the regulation yields benefits for low-income individuals, the government will raise taxes on (or reduce transfers to) low-income individuals such that they are just as well-off as before. At the end of the day, after all these benefit-offsetting tax adjustments, the value of the public good—private good bundle for low-income individuals will not have changed. Thus, labor incentives will not have changed: high-ability individuals face the same trade-off between more income versus more leisure. If the rule’s benefits (cleaner air) exceed its costs (more expensive electricity)—that is, if the rule generates positive net benefits—then the benefit-offsetting tax adjustments will leave the government with more revenue. If the rule’s costs exceed its benefits, then the benefit-offsetting tax adjustments will leave the government with less revenue. By looking at the change in government revenue after the hypothetical benefit-offsetting tax adjustment, we can determine whether the rule passes textbook CBA.

Importantly, no part of this analysis depends on whether benefit-offsetting tax adjustments actually occur. I will relegate to the margin a discussion of whether, when, and why we might expect them to occur or not to occur. For the sake of argument,

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Since almost every conceivable kind of compensation (re-arrangement of taxation, for example) must itself be expected to have some influence on production, the task of the welfare economist is not completed until he has envisaged the total effects of both sides of the proposed reform; he should not give his blessing to the reform until he has considered these total effects and judged them to be good. If, as will often happen, the best methods of compensation feasible involve some loss in productive efficiency, this loss will have to be taken into account.

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67 Much of the criticism of distribution-neutral CBA targets the assumption that benefit-offsetting tax adjustments will occur. See, e.g., Avraham et al., supra note 38, at 1144–48; Lee Anne Fennell & Richard H. McAdams, Inversion Aversion, 86 U. CHI. L. REV. 797, 806 (2019); Zachary Liscow, Are Court Orders Sticky? Evidence on Distributional Impacts from School Finance Litigation, 15 J. EMPIRICAL LEGAL STUD. 4, 35–5 (2018); Liscow, supra note 38, at 1653–54 (arguing that nontax legal rules should diverge from Kaldor-Hicks efficiency when “distributional impacts stick”). As emphasized in the main text, the
let’s stipulate that they do not. The primary purpose here of the benefit-offsetting-tax-adjustment construct is not to predict political outcomes or to provide a normative justification for textbook CBA. It is simply to explain what counts as a “cost” or “benefit” in textbook CBA and what does not. The benefit-offsetting tax adjustment gives us a way to describe textbook CBA regardless of whether there are benefit-offsetting tax adjustments—in much the same way as, say, per capita gross domestic product gives us a way to describe a country’s wealth even though countries don’t really split up their wealth on a per capita basis.

Three other observations about textbook CBA merit mention. The first observation—and a key implication of Boadway and Keen’s model—is that when the income-tax system is optimal, textbook CBA gives us not only the efficiency-maximizing policy prescription but also the welfare-maximizing policy prescription (subject to one caveat addressed in a moment). The “optimal” tax system is one that redistributes from the rich to the poor up to the point that the welfare gains from additional redistribution equal the welfare losses from additional labor–leisure distortion argument for distribution neutrality does not depend on this assumption. Still, it is interesting to consider whether benefit-offsetting tax adjustments might happen.

One reason to think that rough adjustments might occur in the aggregate and in the long run—i.e., that more redistribution through one channel might lead to less redistribution through another—is that demand for redistribution depends upon the extent of income inequality. In a perfectly egalitarian society, there would be no demand for redistribution because there would be no inequality for redistribution to address. As we move toward (or away from) egalitarianism, demand for redistribution decreases (or increases). Thus, additional redistribution may reduce demand for redistribution.

A reason to think that adjustments might not occur is that redistribution itself affects the political system’s responsiveness to changes in demand for redistribution. When the rich have a disproportionate share of resources, they are likely to wield a disproportionate share of political power, thus allowing them to push back forcefully against redistributive efforts. Under these circumstances, the political system is less likely to respond to redistributive demands. If the distribution of resources is less lopsided, then the rich may exert less political power, and demands for redistribution may be more likely to succeed. Thus, a reduction in redistribution may make it more difficult to redistribute, and an increase in redistribution may beget more redistribution.

Which of these two stories is correct? Both arguments are plausible in theory, and both are likely true to some extent. But, once more, nothing about the argument for distribution-neutral CBA depends on the assumption that benefit-offsetting tax adjustments occur. Cf. Shavell, supra note 44, at 417 (“Now, of course, no one would really expect the income tax structure to be adjusted in response to each and every change in legal rules (much less to individual changes in other domains), for this would be impractical.”). The construct of the benefit-offsetting tax adjustment serves to illustrate the important point that textbook CBA is symmetrical (i.e., textbook CBA ignores both the benefits and costs of changes in redistribution). This important point remains true as a description of textbook CBA regardless of how redistribution evolves in the real world.

68 See Boadway & Keen, supra note 60, at 469.
(i.e., deadweight loss). When the tax system is optimal, society as a whole is indifferent between (a) a little bit more redistribution with a concomitant increase in deadweight loss and (b) a little bit less redistribution with a corresponding reduction in deadweight loss. If an air-pollution regulation increases the value of the public good–private good bundle available to low-income individuals, then it will cause some high-ability individuals to choose to work less. But instead of trying to calculate the benefit of additional redistribution and the cost of deadweight loss, we can ignore both (because if the tax system is optimal, we’re indifferent to sufficiently small changes in redistribution and deadweight loss).

Second—and this is the crucial caveat to Boadway and Keen’s conclusion—this equation between textbook CBA and welfare maximization depends on the assumption that individuals with the same income assign the same value to clean air regardless of their income-earning ability. In technical terms, this assumption holds that utility is “weakly separable” between leisure and private and public goods.69 Although this weak-separability assumption is unlikely to be correct in all cases, deviations from weak separability don’t disprove the general case for textbook CBA.

To see why, imagine that the public good in question is not cleaner air but better public transit. The government decides that, because low-income individuals ride public transit more often, it will redistribute from the rich to the poor by using tax dollars to improve buses and subways. Say that low-ability individuals with low incomes assign greater value to public transit than high-ability individuals with low incomes (e.g., because high-ability individuals with low incomes don’t work as much, so they commute less). Providing better public transit adds to the public good/private good bundle of low-ability individuals with low incomes, but it doesn’t add much to the public good/private good bundle of high-ability individuals with low incomes, so it doesn’t cause many high-ability individuals to reduce their labor supply. Thus, improving public transit doesn’t create as much deadweight loss as, say, monetary transfers to low-income individuals.

Or imagine the reverse: Say that the government decides that, because high-income people are exercising on their Pelotons while low-income people are out on the bike paths, it will redistribute from the rich to the poor by using tax dollars to improve bike paths. Let’s say that low-ability individuals with low incomes

69 Id. at 471 & n.9.
assign less value to bike paths than high-ability individuals with low incomes (e.g., because members of the former group have less leisure time for cycling outside). So, improving bike paths doesn’t do as much to reach the people to whom we want to redistribute—low-ability individuals with low incomes—but it causes some high-ability individuals to reduce their labor supply. High-ability individuals who switch to the low-income job might not be able to afford Pelotons any longer, but they would prefer more leisure time with scenic bike paths rather than less leisure time plus Pelotons.

Summing up, there may be instances in which providing low-income individuals with public goods (e.g., better public transit) leads to less deadweight loss than simply transferring cash, and there may be instances in which providing low-income individuals with public goods (e.g., public bike paths) leads to more deadweight loss than cash transfers. The advocate for textbook CBA can accept this caveat and say that, as a practical matter, textbook CBA still provides a good first cut in the benchmark case. That is, we can assume that if a regulation redistributes from high-income individuals to low-income individuals, it generates the same deadweight loss as tax-system redistribution (the inverse is also true: if it redistributes from low-income individuals to high-income individuals, it yields the same reduction in deadweight loss as a tax cut would). Moreover, when the weak-separability assumption does not apply—when public goods are like public transit (complementary to labor) or public bike paths (complementary to leisure)—the result could be that we should choose more-redistributive policies than textbook CBA suggests or that we should choose less-redistributive policies. Often, it will be ambiguous whether a particular public good is a complement to labor or leisure, in which case we have no reason to deviate either way from textbook CBA’s prescription.70

A third and final observation about textbook CBA bears emphasis. Textbook CBA relies on individuals’ own dollar valuations of the public good. In the example above, the public good is clean air, and the principal benefit of the public good is that breathing cleaner air reduces the probability of death from pneumonia, chronic obstructive pulmonary disease, heart attack, stroke, and

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70 For a suggestion that clean air is complementary to leisure and thus that we should provide less of it than textbook CBA would prescribe, see Christos Makridis, *The Elasticity of Air Quality: Evidence from Millions of Households Across the United States*, 37 (Stanford Institute for Economic Policy Research, SIEPR Discussion Paper No. 15-020 2015), https://perma.cc/UW4Z-UWPS.
other causes. Individual dollar valuations of the public good will therefore be based on willingness to pay for mortality risk reduction. As discussed at greater length in Part III.C.3, higher-income individuals typically are willing to pay more for mortality risk reductions than lower-income individuals. Textbook CBA therefore assigns higher values to mortality benefits when those benefits accrue to higher-income individuals. It uses income-elastic VSLs rather than equal-dollar VSLs for everyone.

B. Status Quo CBA

Status quo CBA, or real-world CBA, tracks textbook CBA in all respects except one. Status quo CBA also eschews the use of distributional weights and is symmetrical (i.e., it ignores both the welfare benefits and deadweight loss of redistribution). But whereas textbook CBA values benefits and costs based on willingness to pay, status quo CBA assigns the same dollar VSL to everyone regardless of income.

Agencies typically derive VSLs from hedonic wage studies, which seek to estimate “compensating wage differentials” for jobs with different levels of fatality risk. Say that a job in logging carries with it a 0.1% annual risk of death while an otherwise equivalent job in roofing carries a 0.05% annual risk of death. Let’s say the job in logging will (all else equal) pay an extra $5,000 per year over and above roofing. The VSL is the wage differential divided by the risk differential—in this example, $5,000/0.05% = $10 million. Recent agency rulemakings use VSLs slightly above $10 million.

71 See Bowe et al., supra note 55, at 10.
74 These figures for logging and roofing are very close to reality. See U.S. BUREAU OF LAB. STAT., CENSUS OF FATAL OCCUPATIONAL INJURIES: HOURS-BASED FATAL INJURY RATES BY INDUSTRY, OCCUPATION, AND SELECTED DEMOGRAPHIC CHARACTERISTICS, 2018 (2018), https://perma.cc/Y62J-8Y55. Logging is remarkably dangerous.
Status quo CBA’s equal-VSL-for-all approach may strike many readers as sensible (subject, perhaps, to the caveat regarding lives versus life-years at the outset). And, as I argue in Part IV, it is sensible (subject, again, to the lives versus life-years caveat). But it creates a conceptual problem for which status quo CBA doesn’t have a good solution.

The problem is that status quo CBA doesn’t correspond to any obvious normative principle. Textbook CBA can be described as a measure of efficiency, with efficiency defined through the benefit-offsetting-tax-adjustment construct. But status quo CBA can’t be characterized that way. Efficiency depends on income-elastic VSLs, and status quo CBA ignores the income elasticity of the VSL. Status quo CBA also can’t be characterized as a welfare measure. Welfare depends upon distribution, and status quo CBA ignores distribution. To be sure, the task of federal agencies isn’t to implement abstract theories of the good; it is to adopt procedures and policies that work well in the real world. So, status quo CBA’s lack of conceptual clarity is not necessarily a fatal flaw. But defenders of status quo CBA do start out on shaky theoretical ground, whether or not they ultimately can win an argument pitched in pragmatic terms.

C. Weighted CBA with Income-Elastic VSLs

A third general approach to CBA involves the use of distributional weights and income-elastic VSLs. As noted at the outset, distributional weights can be applied qualitatively (soft-weighted CBA) or quantitatively (hard-weighted CBA). I will focus first on the hard-weighted approach and then discuss the softer iteration.

Hard-weighted CBA derives distributional weights from a social-welfare function. The social-welfare function most commonly used in academic versions of hard-weighted CBA is based on utilitarianism. (This is also the approach recommended by

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76 See supra notes 39–40 and accompanying text.
77 For a criticism of status quo CBA along these lines, see Adler, supra note 47, at 32–33.
78 Some scholars use the term “SWF framework” to describe what I refer to as “weighted CBA” and use “CBA” to refer exclusively to unweighted CBA. See, e.g., Adler, supra note 14, at 7.
the U.K. Treasury.) With a utilitarian social welfare function, the social value of an additional dollar in a person’s hands depends on that person’s marginal utility of income. A utilitarian approach to weighted CBA will assign distributional weights that correspond to the marginal utility of income.

Studies of labor-market behavior and self-reports of personal well-being suggest that the relationship between utility and income is roughly logarithmic (i.e., the utility of income is the natural log of income). This assumption has the virtue of arithmetic convenience as well as empirical support. The first derivative of the natural log of $y$ is equal to $1/y$ (a fact that many of us learned in high school but since have banished to the recesses of our memory). Thus, if person $A$ earns 10 times as much as person $B$, the marginal utility of income to person $A$ is $1/10$ the marginal utility of income to person $B$. If distributional weights are based on a utilitarian social-welfare function with logarithmic utility of income, then an individual’s weight will straightforwardly be the inverse of her income (or, in some iterations, the inverse of her income multiplied by the population mean income).

To illustrate how the utilitarian version of hard-weighted CBA might work, imagine that Bezos’s income is one hundred thousand times the average American’s. (This is likely an underestimate.) Thus, if the average American’s distributional weight is 1, Bezos’s distributional weight will be 1/100,000. Now let’s say that a regulation yields a benefit worth $1 to a single average American and imposes a cost of $90,000 on Bezos. The total welfare-unit effect would be $1 \times 1 = 1$ welfare unit for the average American and $1/100,000 \times -90,000 = -0.9$ welfare units for Bezos, or (positive) 0.1 welfare units in total. The regulation would narrowly pass hard-weighted CBA, though it would flunk unweighted CBA by an $89,999$ margin.

Logarithmic utility of income also has important implications for the income elasticity of the VSL. If Bezos derives the same utility from his own life as the average American derives from her life, and if Bezos derives only 1/100,000th as much utility from

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80 See HM Treasury, supra note 20, at 78–79 (using distributional weights based on marginal utility of income of 1.3).
his marginal dollar as the average American derives from her marginal dollar, then—at the margin—Bezos should be willing to pay 100,000 times as much as the average American would pay for an equivalent reduction in fatality risk. More generally, if everyone values their own life equally in utility terms and the marginal utility of income is inverse to income, then VSLs will be proportional to income. An x-percent increase in income will lead to an x-percent increase in VSL. That is, the income elasticity of the VSL will be one.

One convenient feature of hard-weighted CBA with weights inverse to income and an income elasticity of the VSL equal to one is that even though it assigns different-dollar VSLs to different individuals’ lives based on their income, it assigns the same welfare-unit weight to everyone’s life regardless of income. If the average American’s VSL is $10 million and Bezos’s income is 100,000 times the average American’s, then Bezos’s income-elastic VSL will be $1 trillion. If the average American’s distributional weight is one, Bezos’s weight will be 1/100,000. Thus, hard-weighted CBA would assign a value of ten million welfare units to the average American’s life and 1/100,000 × $1 trillion welfare units to Bezos’s life. Not coincidentally, 1/100,000 × $1 trillion = $10 million. In welfare-unit terms, every life is valued equally.84

In the discussion that follows, I will refer to hard-weighted CBA with weights inverse to income and an income elasticity of the VSL equal to one as “standard hard-weighted CBA.” Standard hard-weighted CBA means that when a person’s income doubles, that person’s VSL also doubles, and the distributional weight assigned to that person declines by half. Standard hard-weighted CBA reflects only one of an infinite number of assumptions we might make about distributional weights and the income elasticity of VSLs (IEVSLs),85 though—as will become clearer below—it has particularly attractive arithmetic and normative properties.

Importantly, what I refer to as “standard hard-weighted CBA” is not identical to the application of a utilitarian social-


85 For a comprehensive and insightful overview of potential social-welfare functions, see Adler, supra note 14, at 83–113.
welfare function even when utility is logarithmic in income. This is so for at least three reasons. First, standard hard-weighted CBA relies on the assumption that high-income and low-income individuals value their lives equally in utility terms. It is possible that high-income individuals derive greater utility from being alive because of the pleasantness of being rich. Second, lifesaving may generate a positive fiscal externality (i.e., extra tax revenue) if the individual whose life is saved goes on to pay more in taxes than she receives in transfers. With a progressive tax system, higher-income individuals are likely to be larger net payers. Utilitarianism might therefore assign a higher value to the lives of high-income individuals than standard hard-weighted CBA. Third, utilitarianism would potentially assign different values to a 10% change in one person’s survival probability and a 1% change in 10 people’s survival probability. Hard-weighted CBA does not account for nonlinear effects of this sort.

Finally, hard-weighted CBA must decide how to handle deadweight loss resulting from increases in redistribution. Conceptually, the answer seems clear enough: if deadweight loss is the byproduct of redistribution and hard-weighted CBA counts an increase in redistribution as a welfare gain, then hard-weighted CBA should acknowledge the corresponding increase in deadweight loss as a welfare loss. Otherwise, hard-weighted CBA is having its proverbial cake and eating it too—counting the benefits of redistribution but not the costs. Somewhat surprisingly, even highly sophisticated applications of hard-weighted CBA to risk analysis generally do not account for deadweight loss resulting from redistribution. In this sense, they are asymmetrical, including only the benefits of redistribution and not the costs.

86 See Louis Kaplow, The Value of a Statistical Life and the Coefficient of Relative Risk Aversion, 31 J. Risk & Uncertainty 23, 25 (2005) (“The value of preserving one’s life is higher when income is higher, because utility is accordingly higher. This suggests that the income elasticity of VSL should tend to exceed [the coefficient of relative risk aversion].”).
87 I thank Matthew Adler for this point.
88 See supra notes 60–63 and accompanying text.
90 Professor Nathaniel Hendren proposes a method for distributional weights that would restore symmetry on the assumption that the existing tax system is optimal. See Nathaniel Hendren, Measuring Economic Efficiency Using Inverse-Optimum Weights, J. Pub. Econ., at 8–9 (July 6, 2020), https://perma.cc/6UAZ-6PSJ. As Hendren notes, his approach would converge to textbook CBA when weak separability applies. See id. app. H.
This might be justifiable if one assumes that deadweight loss does not matter at all in the real world, but that assumption would be hard to sustain. We have increasingly compelling evidence that individuals adjust their labor supply in response to redistribution (though how much they adjust their labor supply is a subject of fierce debate). And the more explicitly that agencies seek to redistribute from the rich to the poor, the more likely it is that individuals will adjust their income-earning and income-reporting behavior.

Soft-weighted CBA seeks to push policy in the direction of hard-weighted CBA without explicit use of distributional weights. Practitioners of soft-weighted CBA thus would compare net benefits and costs across the income distribution and favor policies with larger net benefits for lower-income individuals. The rationale for doing this qualitatively rather than quantitatively is, presumably, that it makes the math easier—though, as illustrated below, soft-weighted CBA with income-elastic VSLs may entail greater informational burdens in some cases than the hard-weighted approach.

D. Weighted CBA with Equal-Dollar Values of a Statistical Life

The option in the bottom right box (weighted CBA with equal-dollar values of a statistical life) is presented primarily for completeness. As noted above and explored in greater detail in Parts III and IV, the rationale for weighted CBA with equal-dollar VSLs is elusive. If we thought that lower-income individuals were irrationally undervaluing fatality risk reduction, then perhaps there would be a paternalistic case for weighted CBA with equal-dollar VSLs. But it is entirely rational to assign a higher value to one’s dollars when one has fewer dollars, and that means that lower-income individuals really should be less willing than higher-income individuals to part with their dollars in exchange for equivalent safety improvements. It is, by the same token, entirely rational for readers of this Article to be unwilling to pay for

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Thus, the prescriptions it yields would not be redistributive in a conventional sense (i.e., it would not necessarily shift resources from the rich to the poor and might do the reverse).

fatality risk reductions that Bezos would very happily purchase, and few of us would think that we would be better off if compelled to follow Bezos's preferences in our own lives.

Weighted CBA with equal-dollar VSLs may push policy makers toward regulations that lower-income individuals would rationally reject. Weighted CBA with equal-dollar VSLs also will encounter further ethical quandaries in Part IV. For now, weighted CBA with equal-dollar VSLs serves as a placeholder, but it will not be a serious candidate by the end.

III. CBA AND REDISTRIBUTION: A CASE STUDY

To see what these various approaches to CBA might mean in the real world, it will be helpful to work through a concrete example. For that purpose, I will use NHTSA's 2014 rear-visibility rule. Part III.A provides an overview of that rule. Part III.B discusses NHTSA's approach. Part III.C considers the rule's distributive effects and how those distributive effects might be incorporated into CBA. Part III.D then imagines how NHTSA might implement the results of distributionally weighted CBA for the rear-visibility rule. Part III.E assesses the generalizability of these results.

A. The Case of the Rear-Visibility Rule

In 2008, Congress passed and President George W. Bush signed the Cameron Gulbransen Kids Transportation Safety Act of 2007, which instructed NHTSA to promulgate rear-visibility requirements that "reduce death and injury resulting from backing incidents, particularly incidents involving small children and disabled persons." The statute did not tell the agency precisely how to carry out this task but, instead, authorized the agency to "prescribe different requirements for different types of motor vehicles." It also urged the agency to consider mirrors, sensors, and other technologies, like backup cameras.

The K.T. Safety Act started a lengthy rulemaking process that culminated in 2014. In April of that year, NHTSA promulgated a new federal motor-vehicle safety standard—the rear-

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96 The agency published its proposed rule at 75 Fed. Reg. 76,186 (Dec. 7, 2010).
visibility rule—requiring motor vehicles manufactured after 2018 to be equipped with cameras allowing drivers to see behind them. The rule applies to all passenger cars, trucks, multipurpose passenger vehicles, buses, and low-speed vehicles weighing less than ten thousand pounds. The rule generally requires new vehicles to display an image covering a ten-by-twenty-foot area behind the rear bumper.

The rule provides a particularly apt example to illustrate the relationship between CBA and income redistribution for several reasons. First, the rule is broadly representative of the sorts of high-cost regulations that federal agencies impose. It generates monetary costs (here, the additional cost of equipping new motor vehicles with cameras) in exchange for health and safety benefits (here, fewer deaths and injuries from backovers). Although not above the $1 billion threshold for Table 1, it is similar to other high-cost regulations promulgated by the DOT and the EPA, the two agencies that account for the lion’s share of total regulatory costs.

Second, the rule was a close call. Although NHTSA found that monetized costs exceeded benefits, the agency said that it considered there to be “significant unquantifiable considerations” that nonetheless justified the rule—in particular, “the young age of many victims and the fact that many drivers involved in backover crashes are relatives or caretakers of the victims.” Those unquantifiable considerations tipped the balance in favor of the camera requirement. If the agency had considered the rule’s income-distributive effects, that consideration plausibly could have tipped the balance back.

Third, the costs and benefits of the rule are costs and benefits that distributive analysis is reasonably well equipped to address.

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98 79 Fed. Reg. at 19,244.
99 See id. at 19,195.
100 See supra Table 1.
101 79 Fed. Reg. at 19,184. In theory, NHTSA could have tried to quantify those benefits too (e.g., by using a higher dollar VSL when the lives saved are children or by using the value of a statistical life year to account for the age distribution of avoided deaths). See Sunstein, supra note 97, at 333. That it did not do so is somewhat surprising. Sunstein, who was the head of OIRA at the time of the proposed rule, explains that “within the Obama Administration, there was general agreement that this approach was sufficient for a proposed rule, designed for public comment.” Id.
Most of the people affected by the rule are alive today or will be born not too long from now. The rule therefore does not raise the sorts of difficult questions regarding obligations to future generations that might be implicated by a rule regarding, say, radioactive nuclear-waste storage. It actually does raise difficult questions about obligations to non–human beings—since some of the avoided backovers would have involved dogs, cats, and other domesticated and wild animals—but I will set aside that (important)102 consideration for present purposes.

Fourth, the rule is familiar. Most of us have likely traveled in cars equipped with rearview cameras required by the rule. (Though the rule applies to all vehicles manufactured on or after May 1, 2018, carmakers were required to install cameras in a percentage of their vehicles starting in 2016.)103 Many of us have likely read about the rule in newspapers104—or, perhaps, in law reviews.105 We can comprehend, analyze, and argue about the various moving pieces without becoming experts on a totally new subject.

Fifth and finally, the rule is one that several scholars have identified as a regressive regulation. Economists James Bailey, Diana Thomas, and Joseph Anderson characterize the rear-visibility rule as a regulation “designed to achieve an outcome higher-income households desire” while imposing costs on all income groups.106 Thomas, in a separate piece, cites the rule as an example of a regulation that “imposes the preferences of the rich on lower-income households and forces them to share in the cost of risk reduction they are unlikely to pursue privately.”107 We can withhold judgment about the rule’s regressivity for a moment, but Bailey, Thomas, and Anderson’s claims suggest that the rule is—


107 Diana W. Thomas, Regressive Effects of Regulation, 180 PUB. CHOICE 1, 7 (2019).
at least plausibly—one with meaningful and worrisome redistributive effects.

B. The Agency’s Approach

NHTSA’s analysis of the rear-visibility rule was, in most respects, typical of agency CBAs—with the notable exception that NHTSA adopted the rule notwithstanding its estimate that costs exceeded benefits. The agency’s analysis largely tracked the description of status quo CBA in Part II.B. One slight difference is that the clean-air example in Part II.A involved a public good (i.e., a good that is nonrival and nonexcludable), while rearview cameras have both private-good and public-good qualities. A substantial portion of the benefits of rearview cameras accrue to members of the vehicle owner’s own household: NHTSA cited data indicating that the victim was a close relative of the person driving the car in 41% of backover-death cases. But the bulk of the benefits (59%) accrue to others. In this respect, rearview cameras are a part-public—part-private good.

In the rear-visibility case, NHTSA estimated that the rule would save 13–15 actual lives and 19.5–30.1 “equivalent lives” per year. To calculate “equivalent lives” saved, the DOT instructs its agencies to use the Maximum Abbreviated Injury Scale (MAIS), which rates nonfatal injuries from MAIS 1 (minor) to MAIS 5 (critical). An example of an MAIS 5 injury is a ruptured liver with tissue loss. MAIS injuries are then converted into VSLs based on relative disutility factors prescribed in DOT guidance. For example, at the time of the rear-visibility rule, avoiding an MAIS 5 injury counted as saving 0.593 equivalent lives.

NHTSA next multiplied its equivalent-lives estimate by a VSL of $10.5 million, yielding monetized benefits of $205 million to $316 million from fatalities and injuries avoided. The agency then added $44 million–$57 million per year in benefits from property damage avoided and $16 million–$24 million in other societal benefits (e.g., reduced medical expenses, insurance-administration expenses, productivity losses, and collision-related legal expenses). All this resulted in an estimate of approximately

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$265 million to $396 million in monetized benefits per year starting in 2018.\footnote{79 Fed. Reg. at 19,238–39; Nat’l Highway Traffic Safety Admin., supra note 108, at 97 & tbl.VII-7. The careful reader will note a $1 million discrepancy in the high-end benefit estimate, which is attributable to rounding along the way.}

On the costs side, NHTSA focused on the costs of installing rearview-camera systems. It estimated that the cost per vehicle would be approximately $43 (or $45 with a slightly higher-cost installation option) for vehicles that already have display screens. For vehicles that do not have those screens, the cost would be $132 (or $142 with a slightly higher-cost installation option).\footnote{79 Fed. Reg. at 19,236; Nat’l Highway Traffic Safety Admin., supra note 108, at 83 tbl.VI-10.} The agency assumed a 73% adoption rate for rearview cameras\footnote{See 79 Fed. Reg. at 19,179.} in the absence of the rule, with approximately sixteen million new vehicles per year in total.\footnote{See id. at 19,236.} Overall, it estimated that the cost would be $546 million to $620 million to equip all model-year-2018 vehicles that did not already have rearview-camera systems in place.\footnote{Id.; Nat’l Highway Traffic Safety Admin., supra note 108, at 83 tbl.VI-12.}

As noted, NHTSA adopted the rear-visibility rule notwithstanding the fact that monetized costs exceeded monetized benefits. This conclusion was driven by the agency’s assumption that most new vehicles without cameras would not already have display screens. The agency’s estimate was that about 5% to 7% of cars and light-truck vehicles without cameras would have display screens used for navigation units by model year 2018.\footnote{See Nat’l Highway Traffic Safety Admin., supra note 108, at 30 tbl.IV-3. Specifically, NHTSA estimated that 39% of cars would not have cameras and that 2% of cars would have navigation units without cameras (2% / 39% = 5%). It also estimated that 15% of light-truck vehicles would not have cameras and that 1% of light-truck vehicles would have navigation units but not cameras (1% / 15% = 7%).} The overwhelming majority of new vehicles in the United States (98.8%)\footnote{See Keith Barry, Screen Stars: Which Infotainment System Deserves a Leading Role in Your Next Car?, Consumer Reps. (Aug. 5, 2020), https://perma.cc/WZ7B-8VDX.} now have such screens. Of course, this does not mean that NHTSA was wrong. Manufacturers may have chosen to install those screens in order to comply with the rear-visibility rule. But the display screens also allow cars to have onboard navigation units, and having a navigation unit in a vehicle yields additional benefits that NHTSA’s CBA ignores (e.g., reducing your risk of getting lost). If the agency had used the $43 per vehicle cost—
reflecting the minimum incremental cost of a rearview camera once a vehicle already has a display screen—then the total monetized costs would have been approximately $186 million, well below the low-end estimate of monetized benefits.\textsuperscript{119} If it had used a midpoint cost estimate (on the assumption that half of vehicles would have had display screens but for the rule), then its total cost estimate would have been around $380 million, which was within the range of estimated benefits.\textsuperscript{120}

Instead, the agency relied on “fairness and equity” considerations to justify its decision to adopt the rule.\textsuperscript{121} The fairness and equity considerations mentioned by the agency, however, did not relate to the distribution of income. Rather, the agency emphasized the fact that the victims of backover crashes are primarily children, the elderly, and people with disabilities. “Especially in the context at issue, such people lack relevant control over the situation and are not in a good position to protect themselves,” the agency explained. “There are strong considerations, rooted in fairness and equity, to reduce these risks that they face.”\textsuperscript{122}

NHTSA’s analysis of fairness and equity did not consider equity in terms of income and wealth. This is typical of agency rules, which often do not consider income-distributive effects. The next

\begin{itemize}
\item \textsuperscript{119} The above calculation reflects the agency’s assumption of sixteen million new vehicles per year, 73\% of which already have rearview cameras built in.
\item \textsuperscript{120} Professor Arden Rowell argues that NHTSA could have justified the rule based on benefits that the agency deemed “non-monetizable,” such as the emotional impacts on drivers and victims’ family members when the victim is a child. See Arden Rowell, Partial Valuation in Cost-Benefit Analysis, 64 ADMIN. L. REV. 723, 731 (2012).
\item Sunstein raises the intriguing possibility that the rule also might have been justifiable based on the idea that many rearview cameras are an “experience good,” meaning that “people do not know their value until they have had experience with them.” Sunstein, supra note 97, at 319. Sunstein reports results of an Amazon MTurk experiment finding “that a lower bound of 74\% of respondents would “demand more than the high-end amount ($132–$142, for vehicles without such displays)” in order to give up the screens today. Id. at 341. Interestingly, the 74\% figure is close to the agency’s assumption at the time of the rule that 73\% of vehicles would have cameras by 2018. See id. at 335; NAT’L HIGHWAY TRAFFIC SAFETY ADMIN., supra note 108, at 103.
\item The rule also might be justified on more conventional market-failure grounds: The 27\% of buyers who wouldn’t choose camera-equipped cars in the absence of the rule still derive some benefit from the cameras and from other functions enabled by display screens. Those private benefits on their own might not be enough to warrant the purchase, but adding the positive externality on top of the private benefits could potentially tip the balance. So either a subsidy or a mandate was plausibly necessary to align private purchases with the social objective.
\item \textsuperscript{121} 79 Fed. Reg. at 19,235–36 (citing Exec. Order No. 13,563, 76 Fed. Reg. 3,821, 3,821 (Jan. 21, 2011)).
\item \textsuperscript{122} Id. at 19,236.
\end{itemize}
Section will consider how NHTSA’s analysis might have changed if it had accounted for those effects.

C. Income-Distributive Effects

How do the costs and benefits of the rear-visibility rule vary by income? This Section seeks to answer that question. It explains why—at least based on data sources available to NHTSA and empirical assumptions that the DOT has made in other contexts—the rear-visibility rule appears to be regressive by most measures: it imposes net costs on low-income groups and generates net benefits for high-income groups. Thus, NHTSA would be likelier to reject the rule based on standard weighted CBA than based on unweighted (distribution-neutral) CBA. This Section then explains why the conclusions of the previous two sentences depend critically on the assumption that the VSL is income elastic. With equal-dollar VSLs, the conclusions would flip entirely. Curious readers can view and download all data and assumptions used in this Article’s analyses.123

1. Costs.

Let’s start on the cost side. An initial question is whether manufacturers will bear the costs of cameras or pass them along to consumers. Cost pass-through is likelier to occur in a competitive industry, and automobile manufacturing is a competitive industry. The Department of Justice and the Federal Trade Commission consider a market with a Herfindahl-Hirschman Index (HHI) below 1,500 to be unconcentrated, and the automotive industry’s HHI is less than half that.125 Moreover, data on cost pass-through in the U.S. automobile market indicates that cost shocks are passed through to consumers at least dollar for

125 See Sam Korus, The Automotive Industry Is on the Threshold of Massive Consolidation, ARKINVEST (Aug. 26, 2016), https://perma.cc/Z46N-MGCM. This report acknowledges that current concentration is low but predicts that concentration will increase due to the incipient shift toward electric vehicles.
Accordingly, assuming complete cost pass-through appears to be appropriate.\textsuperscript{127}

Which consumers will bear these costs? A decent first approximation is that costs will be distributed across income groups in the same proportion that vehicles are distributed across income groups. Thus, if households earning $100,000 own twice as many cars as households earning $20,000, they will bear twice the costs of the rule. This assumption may overestimate or underestimate the income elasticity of regulatory costs (i.e., the change in regulatory costs as a function of the change in income). One reason why it may overestimate the income elasticity of regulatory costs is that higher-income households may be more likely to buy cars with built-in navigation systems (which make it cheaper to comply with the rule). One reason why it may underestimate the income elasticity of regulatory costs is that higher-income households are likelier to buy new cars, whereas lower-income households are likelier to buy used cars not initially subject to the rule. Insofar as the rule raises the price of new cars, though, it may raise the price of used cars as well, since used cars are a substitute for new cars.\textsuperscript{128} It would be miraculous if all these factors balanced out perfectly, but, all in all, using the distribution of vehicles to estimate the distribution of costs is a reasonably good guess.

Fortunately for our purposes, we know how vehicles are distributed across income groups because the DOT collects data on precisely that subject. The National Household Travel Survey, conducted by the Federal Highway Administration, includes information on the number of vehicles per household in different

\textsuperscript{126} See, e.g., Anne Gron & Deborah L. Swenson, \textit{Cost Pass-Through in the U.S. Automobile Market}, 82 Rev. Econ. & Stat. 316, 321 (2000) (noting that in response to exchange-rate shocks affecting input prices, “U.S. manufacturers actually increased dollar prices more rapidly than their underlying increase in costs”). Gron and Swenson reject the hypothesis of full cost pass-through for non-U.S. automakers. See \textit{id}. However, the cost increases contemplated here—mandates announced well in advance, with ample time for manufacturers to adjust prices and quantities—are probably even more likely to be passed through to consumers than the sudden cost swings studied by Gron and Swenson (who focused on cost changes arising from exchange-rate fluctuations). I thank Matthew Stephenson for this observation.

\textsuperscript{127} As emphasized in Part IV.C, cost pass-through assumptions—like income-elasticity assumptions—will be critical to distributive analysis. For practical implications of this observation, see infra note 212 and accompanying text.

\textsuperscript{128} See Thomas, \textit{supra} note 107, at 6 & n.16.
income bands.\textsuperscript{129} Accordingly, the analysis below allocates costs across income groups in proportion to the number of vehicles per household in those income groups. The following figures reflect scenarios in which vehicles already have display screens (Cost (low)), in which vehicles do not already have such screens (Cost (high)), and in which 50\% of vehicles have screens (Cost (medium)).\textsuperscript{130}

2. Benefits.

Now turn to the benefits, which are primarily attributable to lives and injuries avoided. NHTSA’s regulatory impact analysis indicates that approximately 41\% of backover crash victims are close relatives of drivers.\textsuperscript{131} For those crashes, I assume that equivalent lives saved are distributed across income groups in the same proportion that vehicles are distributed across income groups. For the remaining 59\% of equivalent lives saved, I assume an equal distribution across the population.

This equal-distribution assumption for remaining equivalent lives may overestimate or underestimate the income elasticity of regulatory benefits (i.e., the change in benefits as a function of the change in income). One reason why it might overestimate is that high-socioeconomic-status individuals are generally less likely to be car-crash victims.\textsuperscript{132} We do not know, however, whether the relationship between income and motor-vehicle injury risk holds true for backover crashes. (It may be a function of the fact that lower-income individuals ride in more dangerous vehicles, whereas backover crash victims almost always are outside the relevant vehicle.) One reason why the equal-distribution assumption may underestimate the income elasticity of regulatory benefits is that non-family-member backover-crash victims are likely to be neighbors and acquaintances of the drivers, as these crashes

\textsuperscript{129} See National Household Travel Survey, Fed. Highway Admin. (2017), available at https://nhts.ornl.gov (choose “Households” as the analysis variable; then choose HHFAMINC as the “row variable”; then choose HHVEHCNT as the column variable).

\textsuperscript{130} I use cost figures from the Final regulatory impact analysis: $131.60 per vehicle where an entire camera system is required and $42.82 where a navigation unit already is present so only camera and wires are needed. See Nat’l Highway Traffic Safety Admin., \textit{supra} note 108, at 83 tbl.VI-10.


generally happen either at the beginning or the end of vehicle trips. If higher-income households are more likely to own vehicles covered by the rule, and their neighbors and acquaintances are also high-income, then benefits to non–family members still may accrue disproportionately to high-income individuals.

Importantly, the income distribution of equivalent lives saved matters only for purposes of textbook CBA, soft-weighted CBA with income-elastic VSLs, and weighted CBA approaches that use equal-dollar VSLs. Under status quo CBA, there is no need to know the income distribution of equivalent lives saved because all lives count the same in dollar terms regardless of income. In hard-weighted CBA with the standard assumptions—weights inverse to income and an income elasticity of the VSL equal to one—there is no need to know the income distribution of equivalent lives saved because all lives count the same in welfare-unit terms regardless of income. Soft-weighted CBA is, perhaps ironically, harder to apply in this case than hard-weighted CBA with the standard assumptions because soft-weighted CBA requires us to know where saved lives lie on the income distribution and hard-weighted CBA doesn’t.133

As noted above, the rear-visibility rule also generates two more types of benefits: benefits from avoiding property-damage-only crashes and “societal” benefits.134 The analysis below evenly splits benefits from property-damage-only crashes between drivers and the rest of society. Societal benefits are allocated across the population on a per capita basis. Since the bulk of benefits (more than three quarters) are attributable to equivalent lives saved, the distributive analysis will be largely robust to different assumptions about the allocation of property-damage avoidance and societal benefits.

3. Income elasticity of the VSL.

The final element of the distributive analysis entails transforming equivalent lives saved into dollar terms for different income groups. Again, this transformation depends on the income elasticity of the VSL (i.e., the percent change in an individual’s

133 In this particular case, the fraction of equivalent lives saved that are within the driver’s household turns out not to be a particularly influential parameter in the distributive analysis. The top-line regressivity and progressivity results remain the same whether we assume that 0% of equivalent lives saved are in the driver’s household or that 100% are.

134 See supra note 112 and accompanying text.
private VSL for every percent change in her income). As noted above, logarithmic utility of income implies an income elasticity of the VSL equal to one if all individuals value their own lives equally in utility terms.

Empirical estimates of the income elasticity of the VSL vary considerably. In a 2003 meta-analysis, Professors Kip Viscusi and Joseph Aldy reviewed dozens of wage-risk studies across ten countries and arrived at a point estimate of 0.5 to 0.6 for the income elasticity of the VSL. This implies that when income goes up by 1%, willingness to pay for fatality risk reduction goes up by 0.5% to 0.6%. Consistent with those estimates, the DOT in 2011 adopted an income elasticity of the VSL equal to 0.55. As noted above, the DOT applies the same VSL to everyone regardless of income, but it adjusts the VSL year-to-year in light of real income growth. The DOT's income-elasticity assumption guides these year-to-year adjustments.

After Viscusi and Aldy published their IEVSL meta-analysis, Kaplow observed that IEVSLs substantially below one are difficult to reconcile with other widely accepted propositions of utility theory. Kaplow conjectured that, given logarithmic utility of income, the IEVSL would be above one at lower incomes and would fall toward one as income rises. Viscusi, along with Professors Thomas Kniesner and James Ziliak, then reanalyzed data on wage and fatality risks across industry-occupation groups in the United States using a different empirical approach (quantile

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137 See Kaplow, supra note 86, at 25. As noted above, a reason why we might expect the income elasticity of the VSL to exceed one—at least at lower income levels—is that higher income yields greater utility (i.e., having more money likely makes life more pleasant). See supra text accompanying note 86. By contrast, the income elasticity of the value of injury-risk reductions may be less than one (recall that NHTSA's equivalent-life measure combines mortality and injury risk reductions). For example, one reason why I value my hands is that they allow me to type. But if I had a very large amount of money, my utility loss from a serious hand injury might be lower because I could hire someone else to take dictation for me. It may be that higher income yields greater utility from being alive but less utility from health attributes for which there are privately purchasable substitutes. In any event, the assumption that everyone derives the same utility from their lives and their health regardless of income is useful as a starting point and, with logarithmic utility of income, that equal-utility assumption translates to an income elasticity of the VSL of one.
regression). Income-elasticity estimates generated through this method largely bear out Kaplow’s conjecture. For workers in the tenth percentile by real family income, the estimated elasticity is 2.24; for workers in the ninetieth percentile, it is 1.23. The authors note that their results are broadly consistent with Kaplow’s model. Another study by Professors Dora Costa and Matthew Kahn, based on changes in wage-risk trade-offs in the U.S. labor market from 1940 to 1980, similarly found an elasticity well above one (in the range of 1.5 to 1.7).

Citing these studies as well as Kaplow’s theoretical work, the DOT updated its VSL guidance in 2013 to use an income elasticity of the VSL of 1.0 going forward. Since the DOT uses the same VSL for everyone regardless of income, the policy effect of this update is not that the DOT favors rich people’s lives more than poor people’s lives, but that the DOT values everyone’s lives more as overall income rises. The DOT’s estimate of the income elasticity of the VSL nonetheless allows us to project how the agency would calculate the benefits of the rear-visibility rule for different income groups if it applied the same income-elasticity assumption to its distributive analysis.

4. Results.

Figure 1 illustrates the benefits and the costs of the rear-visibility rule across the income distribution, with the above assumptions and an income elasticity of the VSL equal to one. To

138 Kniesner et al., supra note 72, at 19.
139 Id. at 28 tbl.2.
140 Id. at 19.
142 Moran & Monje, supra note 33, at 8–9. As of 2016, the EPA was reconsidering its own estimates of the income elasticity of the VSL. See Memorandum from Staff of the EPA Off. of Air & Radiation & Off. of Pol’y, Recommended Income Elasticity and Income Growth Estimates: Technical Memorandum 1–2 (Feb. 25, 2016), https://perma.cc/P2BM-7LoZ (articulating one approach that would yield a central-estimate income elasticity of the VSL of 0.7 and another approach that would yield a central-estimate income elasticity of 1.1). As of this writing, the review process does not appear to have culminated.
143 One question raised by the distributional analysis is how to estimate the income (and thus the income-elastic VSL) of children. (According to NHTSA, children under twenty accounted for more than one-third of backover fatalities between 2007 and 2011. See NAT’L HIGHWAY TRAFFIC SAFETY ADMIN., supra note 108, at 23 tbl.III–5.) The analysis here uses household income on the assumption that household income, rather than future income, provides the best estimate of a child’s marginal utility of consumption.
make interpretation easier (given different household sizes across the income distribution), all figures reflect costs and benefits in per capita terms. The three cost curves reflect alternative assumptions regarding the installation cost of cameras. Vertical lines reflect quintile bounds calculated by the Census Bureau ($20,000 for the bottom quintile, $38,000 for the second quintile, $61,500 for the third quintile, and $100,029 for the fourth quintile). All figures are in 2010 dollars.\footnote{Table H-1: Income Limits for Each Fifth and Top 5 Percent of All Households: 1967 to 2020, U.S. Census Bureau (last updated Nov. 2021), available at https://www.census.gov/data/tables/time-series/demo/income-poverty/historical-income-households.html.}

Two observations emerge from Figure 1. First, while costs and benefits both rise with income, the benefits curve (in blue) is much steeper than the cost curves (red) at higher income levels. Second, under all three cost assumptions, individuals at the bottom (left side) of the income distribution are made worse off by the rule, and individuals at the top (right side) of the income distribution are made better off. The rear-visibility rule thus appears to be a regressive regulation insofar as it redistributes from the very poor to the very rich—with households in the middle experiencing either positive or negative net benefits depending upon installation-cost assumptions.
As noted above, the hard-weighted approach to CBA would evaluate the rear-visibility rule not based on an impressionistic assessment of its progressivity or regressivity but is instead based on a more formal weighted-welfare-unit analysis. To make results more easily interpretable, I will use welfare weights that are the ratio of mean household income to actual income (rather than one divided by actual income, which would yield an inordinate number of decimal points). According to the Census Bureau, mean household income in 2010 was approximately $67,000. So, for example, a household with an income of $10,000 would have a weight of 6.7, and a $1 gain to that household would count for 6.7 weighted welfare units. Likewise, a household with an income of $100,000 would have a weight of 0.67, and a $1 gain to that household would count for 0.67 weighted welfare units.

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To illustrate the difference between the hard-weighted approach and status quo CBA, Figure 2 shows weighted net benefits and unweighted net benefits for households across the income distribution using an income elasticity of the VSL equal to one to calculate benefits and based on the midpoint estimate of costs (i.e., the condition that 50% of vehicles are already equipped with display screens). Vertical lines again delineate quintile boundaries. Figure 2 graphically emphasizes the fact that under a weighted approach, net costs to lower-income households count for much more in the aggregate analysis than net benefits to higher-income households.

FIGURE 2: WEIGHTED (WELFARE UNIT) AND UNWEIGHTED ($) NET BENEFITS OF REAR-VISIBILITY RULE BY HOUSEHOLD INCOME; MIDPOINT COST ESTIMATE; INCOME ELASTICITY OF THE VSL = 1

To assess whether weighted and unweighted CBA would ultimately recommend the rule, one more piece of information is needed—how income is distributed across the population. Based on income data from the 2010 Census, the verdict under

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146 Table H-2: Mean Household Income Received by Each Fifth and Top 5 Percent of All Households: 1967 to 2020, U.S. CENSUS BUREAU (last updated Nov. 2021), available at https://www.census.gov/data/tables/time-series/demo/income-poverty/historical-income-households.html.
weighted CBA is reasonably clear: the net effect of the rule, in weighted-welfare-unit terms, is negative (~204 million weighted welfare units across the population). Textbook CBA yields the quantitative equivalent of a hung jury (~$9 million, which, given the imprecision of estimates, amounts to a finding that costs and benefits roughly balance out).

How would this analysis change if the DOT used weighted CBA with equal-dollar VSLs rather than income-elastic VSLs? In other words, what if we assigned a $10.5 million VSL to everyone but still performed a distributive analysis? The short answer is that everything would change. Indeed, key conclusions would reverse. Costs and benefits still would increase with income, but now costs would increase more quickly than benefits. The upshot would be that the rule generates net benefits at the low end of the income distribution under all cost assumptions and net costs for the highest-income groups under all but the most optimistic cost assumptions.

**Figure 3: Benefits and Costs of Rear-Visibility Rule by Household Income (US$2010); Equal-Dollar (Population Average) VSLs**

The effects of using equal-dollar (population average) VSLs appear even more dramatic when costs and benefits are
calculated in weighted welfare units (Figure 4). The gains to households in the bottom two quintiles swamp losses in welfare-unit terms elsewhere in the distribution. Using the midpoint cost estimate, the net welfare effect of the rule is a gain of 56 million weighted welfare units across the population. Weighted CBA with equal-dollar VSLs provides the exact opposite recommendation from the one we reached above.

**Figure 4:** Weighted (Welfare Unit) and Unweighted ($) Net Benefits of Rear-Visibility Rule by Household Income; Midpoint Cost Estimate; Equal-Dollar (Population Average) VSLs

In sum, based on NHTSA and the DOT’s own data and assumptions (including the assumption that the income elasticity of the VSL equals one), the rear-visibility rule appears to fare worse under a soft- or hard-weighted analysis than under an unweighted analysis. Importantly, though, this verdict hinges entirely on the income elasticity of the VSL. Distributive analysis with equal-dollar VSLs (i.e., an income elasticity of the VSL equal to zero) leads to diametrically opposite results. How to calculate VSLs across income groups has enormously important implications for the weighted-CBA enterprise.
D. Practical Implications

How would NHTSA’s decision have changed if the agency incorporated distributive objectives into its CBA—either through hard-weighted CBA or through consideration of distributive effects as a soft variable—while maintaining its assumption that the income elasticity of the VSL equals one? We are in the land of speculation here, but one could imagine at least three possible agency responses.

First, and least likely, NHTSA might have adopted an “income-differentiated” regulation. For example, NHTSA might have said that the rearview camera requirement applies only to cars purchased by consumers with incomes over a certain threshold. It is rather doubtful, though, that the agency would have had statutory authority to draw such a distinction. The enabling statute, the K.T. Safety Act, authorized NHTSA to “prescribe different requirements for different types of motor vehicles.”\(^\text{147}\) It did not authorize NHTSA to prescribe different rules for different types of drivers. Beyond the statutory authority question, an income-differentiated rule would be enormously difficult to enforce. (For instance, would automobile dealers be required to check the Form 1040 individual income tax returns of their customers to verify income?) And a secondary market in camera-free cars would undermine any effort to limit those vehicles to low-income buyers.

Second, and somewhat more likely, NHTSA might have issued an “income-correlated” regulation—one that draws distinctions based on attributes associated with income rather than distinctions based directly on income. For example, 50% of SUV buyers have household incomes above $75,000; only 43% of sedan and truck buyers make that much.\(^\text{148}\) In an attempt to exempt lower-income individuals from regulatory burdens, NHTSA might have issued a rear-visibility regulation that applies to SUVs but not to sedans and trucks. Shifting from explicit income differentiation to income-correlated rules would substantially reduce the redistributive potential of regulations (the income profiles of SUV, sedan, and truck buyers are different—but not \textit{that} different). Income-correlated regulations will, however, address

\(^{147}\) K.T. Safety Act § 2(b), 122 Stat. at 640.

\(^{148}\) See \textit{New Buyer Demographics 2021 (Updated)}, HEDGES & CO., https://perma.cc/7VMA-Z76G.
some of the enforceability challenges arising from explicit income differentiation.

Third and finally, NHTSA might have adopted a generally applicable policy informed by redistributive considerations. For example, if NHTSA concluded that the rear-visibility rule would impose inordinate costs on lower-income individuals, NHTSA might have decided not to issue any rearview-camera requirement. This approach would mitigate some of the statutory and practical challenges arising from income-differentiated and income-correlated rules. But it would even further reduce the potential for meaningful redistribution.149

Weighted CBA with equal-dollar VSLs, by contrast, would encourage adoption of the rule with no exemptions or carveouts. That is, it would offer exactly the opposite recommendation of weighted CBA with income-elastic VSLs. While it may seem superficially attractive to maintain equal-dollar VSLs for all income groups, note that the prescription generated by weighted CBA with equal-dollar VSLs leaves lower-income individuals worse off

149 An interesting question for administrative law scholars is whether the third approach would even survive judicial review. Could NHTSA get away with saying that it was adopting or not adopting a rule primarily because of distributive concerns?

NHTSA motor-vehicle safety standards—like other agency rules—are subject to the criteria set forth in the Supreme Court’s decision in Motor Vehicle Manufacturers Ass’n of the United States v. State Farm Mutual Automobile Insurance Co., 463 U.S. 29 (1983), which provides a gloss on the Administrative Procedure Act’s “arbitrary and capricious” standard. 5 U.S.C. § 706(2)(A) (stating that a court shall hold unlawful and set aside an agency action found to be “arbitrary, capricious, an abuse of discretion, or otherwise not in accordance with law”). The Court in State Farm emphasized that “[t]he scope of review under the ‘arbitrary and capricious’ standard is narrow and a court is not to substitute its judgment for that of the agency,” 463 U.S. at 43. The Court noted, though, that “[n]ormally, an agency rule would be arbitrary and capricious if the agency has relied on factors which Congress has not intended it to consider” or “entirely failed to consider an important aspect of the problem.” Id.

One could imagine arguments based on State Farm going in both directions. Advocates of distributionally weighted CBA might argue that agencies, when not accounting for distributive effects, “entirely fail[ ] to consider an important aspect of the problem.” Or the argument could go in reverse: that Congress sets redistributive policy through the tax-and-transfer system and thus an agency regulating on the basis of its own distributive judgments “has relied on factors which Congress has not intended it to consider.” My own view is that—just as “[t]he 14th Amendment does not enact Mr. Herbert Spencer’s Social Statics”—the Administrative Procedure Act does not enact Professor Paul Samuelson’s Pure Theory of Public Expenditure. Lochner v. New York, 198 U.S. 45, 75 (1905) (Holmes, J., dissenting). See generally Paul A. Samuelson, The Pure Theory of Public Expenditure, 36 REV. ECON. & STATS. 387 (1954) (laying the intellectual foundation for textbook CBA).

So, even though I ultimately don’t think agencies should apply hard or soft distributional weights, I don’t think that the Administrative Procedure Act and State Farm categorically preclude those approaches.
under standard economic reasoning (and, indeed, commonsense intuition).

Textbook CBA (i.e., unweighted CBA with income-elastic VSLs) would potentially favor the first or the second approach. Textbook CBA typically favors rules that require lower-income individuals to purchase less safety. But once one decides to issue a generally applicable rule, textbook CBA does not provide a reason for prioritizing lower-income individuals’ interests over higher-income individuals’ interests. For rules that apply on a population-wide basis, like the rear-visibility rule, textbook CBA and status quo CBA largely align (though they may diverge if, for example, a disproportionate number of lives saved by a regulation are in higher-income or lower-income groups).\textsuperscript{150}

In sum, the practical implications of distributionally weighted CBA for the rear-visibility rule would be significant. Weighted CBA with income-elastic VSLs would make it much harder for NHTSA to justify the rule. (Weighted CBA with equal-dollar VSLs would make it much easier.) The next Section considers whether weighted CBA would have similarly profound effects on other lifesaving regulations.

E. Generalizability

To what extent are the conclusions of the rear-visibility-rule case study generalizable to other important environmental, health, and safety regulations? This Section seeks to shed light on that question. It suggests that the rear-visibility rule is not a one-off, though determining just how many major federal regulations would flunk weighted CBA with income-elastic VSLs will require a case-by-case analysis beyond a single study’s scope.

Before diving into the details, a crucial caveat is in order. Distributive analysis is difficult. One cannot glance casually at a rule and guesstimate its distributive effects very accurately. This is for at least three reasons.

The first and most obvious reason is a lack of data. Because agencies generally don’t analyze the effects of their regulations across income groups, they usually don’t collect the sort of information that we would need for a comprehensive distributive

\textsuperscript{150} Here, there is actually a slight difference between textbook CBA and status quo CBA. With midpoint cost estimates, the rule generates net costs of $9 million under textbook CBA and net costs of $37 million under status quo CBA. The gap—which is quite small within the scheme of a rule this size—emerges because equivalent lives saved skew modestly toward the higher end of the income distribution.
analysis. For example, in the rear-visibility case, NHTSA’s Special Crash Investigations (SCI) program probed fifty backover-crash cases, gathering information that later helped the agency assess whether the crash could have been avoided by rearview cameras.  

The agency’s summation of its SCI findings, though, included no information on the income of the driver or victim. After-the-fact distributive analyses of other rules are likely to encounter similar data limitations.

Second, the ultimate incidence of regulatory costs will not always be apparent even when the immediate incidence is clear. Motor-vehicle safety standards are somewhat special in this respect because we have theoretical and empirical reasons to believe that manufacturers will pass costs through to consumers.  

In other cases, though, it will be much harder to determine whether costs will be passed through and, if so, to whom. For example, who bears the cost of the DOT’s 2003 rule limiting the number of consecutive hours that commercial motor-vehicle drivers can work without a break? Do owners of transportation companies pass on those costs to drivers in the form of lower total wages, or do they pass on the costs to customers in the form of higher prices, or do they bear the costs themselves in the form of narrower profit margins? The answer is not obvious, and the results of any distributive analysis will almost certainly depend on whether costs are borne by working-class truck drivers or by shareholders of UPS and FedEx.

Third, and symmetrically, just as the incidence of regulatory costs may be opaque, the incidence of regulatory benefits may be difficult to discern. For example, local environmental improvements are likely to raise property values in affected areas,

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152 See supra notes 124–27 and accompanying text.


benefiting homeowners but potentially pushing up rents.\textsuperscript{155} Nearly half of households with below-median family incomes are renters,\textsuperscript{156} and the rate of renting is much higher (above 80\%) among households in poverty who receive public assistance.\textsuperscript{157} The interaction with rents poses the possibility that pollution control and hazard remediation will lead to environmental gentrification, displacing poorer residents of neighborhoods where environmental quality has improved.\textsuperscript{158}

All this is to say that without careful case-by-case analysis, broad generalizations about the distributive effects of environmental, health, and safety regulations are highly hazardous. With that caveat in mind, though, we can make three limited observations.

First, as Professors Dustin Chambers, Courtney Collins, and Alan Krause document, lower-income households spend larger shares of their incomes on goods and services in sectors subject to more intensive federal regulation.\textsuperscript{159} This should not be terribly surprising. Food, healthcare, transportation, and utilities are all highly regulated industries. A household earning $200,000 will likely spend more on (for example) food than a household earning $20,000, but not ten times more. Thus, the income elasticity of regulatory costs will generally be less than one (i.e., a 1\% increase in household income will lead to less than a 1\% increase in regulatory costs). Chambers, Collins, and Krause infer from this finding that regulations therefore have a regressive impact.\textsuperscript{160} But, of course, regulations generate benefits as well as costs, and we cannot reach definitive conclusions about the effects of regulations on different income groups without knowing something more about the distribution of benefits.

\textsuperscript{155} See Jacob L. Vigdor, Does Environmental Remediation Benefit the Poor?, in The Political Economy of Environmental Justice 52, 55–56 (Spencer Banzhaf ed., 2012).


\textsuperscript{157} See H. Spencer Banzhaf & Eleanor McCormick, Moving Beyond Cleanup: Identifying the Crucibles of Environmental Gentrification, in The Political Economy of Environmental Justice, supra note 155, at 23, 23.

\textsuperscript{158} See id. at 36; NAT'L ENV'T JUST. ADVISORY COUNCIL, UNINTENDED IMPACTS OF REDEVELOPMENT AND REVITALIZATION EFFORTS IN FIVE ENVIRONMENTAL JUSTICE COMMUNITIES 2–4 (2006), https://perma.cc/42X7-RDCK.


\textsuperscript{160} See id. at 80–81.
Second, with respect to motor-vehicle safety standards specifically, there are strong reasons to believe that these regulations will fare worse under weighted CBA with income-elastic VSLs than under status quo or textbook CBA. Consider, for example, NHTSA’s 2009 roof crush-resistance rule, which the agency estimated would prevent 135 deaths and 1,065 nonfatal injuries per year.\textsuperscript{161} NHTSA projected that the cost per equivalent life saved would be between $6.1 million and $9.8 million,\textsuperscript{162} which rendered the rule roughly break-even according to the agency’s then-current VSL estimate.\textsuperscript{163} If a motor-vehicle safety standard is breakeven overall, then it is very likely net negative for lower-income groups with below-average VSLs and net positive for higher-income groups with above-average VSLs. And with distributional weights inverse to income, the net costs to lower-income households would count for much more in the aggregate analysis. Similar observations apply to other close-call NHTSA rules, like the 2001 advanced-airbags standard\textsuperscript{164} and the 2007 side-impact-protection update.\textsuperscript{165} Regulations that impose relatively constant costs across income groups in exchange for largely uniform life-saving benefits will struggle to survive under weighted CBA with income-elastic VSLs.

Third, there is one area of regulation for which the literature on distributive effects is large—air-pollution control. This literature yields two clear lessons with ambiguous implications. One robust finding is that the costs of air-pollution control are larger as a proportion of income for lower-income households than for higher-income households.\textsuperscript{166} In this sense, pollution controls are

\begin{itemize}
\item \textsuperscript{161} Federal Motor Vehicle Safety Standards; Roof Crush Resistance; Phase-In Reporting Requirements, 74 Fed. Reg. 22,348, 22,377 (May 12, 2009).
\item \textsuperscript{162} Id. at 22,378 tbl.2.
\item \textsuperscript{163} Id. At the time, DOT guidance specified a VSL of $5.8 million. See id. at 22,377.
\item \textsuperscript{164} Federal Motor Vehicle Safety Standards; Occupant Crash Protection, 66 Fed. Reg. 65,376 (Dec. 18, 2001). Net benefits ranged from $140 million to $1.6 billion and net costs from $400 million to $2 billion. See supra Table 1.
\item \textsuperscript{165} Federal Motor Vehicle Safety Standards; Occupant Protection in Interior Impact, 72 Fed. Reg. 51,908 (Sept. 11, 2007). Net benefits ranged from $736 million to $1.06 billion in 2001 dollars and net costs from $401 million to $1.05 billion. See supra Table 1. The rear-visibility rule likely fares better in distributive analysis than other NHTSA motor-vehicle safety standards because lower-income individuals—who might not buy cars subject to the standards—nonetheless capture a share of external benefits. Many other NHTSA rules, like the roof crush-resistance and side-impact-protection standards, generate benefits primarily for the driver and her passengers, not for other motorists, cyclists, and pedestrians.
\item \textsuperscript{166} See, e.g., Sarah E. West, Distributional Effects of Alternative Vehicle Pollution Control Policies, 88 J. PUB. ECON. 735, 753–54 (2004) (modeling CAFE standards as a tax
\end{itemize}
regressive.\textsuperscript{167} A second finding is that lower-income groups suffer more from air pollution than higher-income groups do.\textsuperscript{168} Although evidence regarding the relationship between income and exposure to air pollution is mixed,\textsuperscript{169} the effect of exposure on mortality and morbidity appears to be larger among lower-income groups.\textsuperscript{170} Possible explanations include that lower-income individuals are more likely to suffer from underlying medical conditions, are less likely to have healthcare access,\textsuperscript{171} and are less likely to have air conditioning.\textsuperscript{172}

on new vehicles that are large, and finding that lower-income households would pay a larger proportion of their income than higher-income households); Sarah E. West & Roberton C. Williams III, Estimates from a Consumer Demand System: Implications for the Incidence of Environmental Taxes, 47 J. ENV'T ECON. & MGMT. 535, 551 tbl.3 (2004) (finding that the burden of a gas tax as a proportion of income is higher for lower- and middle-income households than for households in the top quintile under a variety of demand-response scenarios); Sebastian Rausch, Gilbert E. Metcalf & John M. Reilly, Distributional Impacts of Carbon Pricing: A General Equilibrium Approach with Micro-data for Households, 33 ENERGY ECON. S20, S25 (2011) (noting that lower-income groups spend a larger fraction of their income on energy-intensive goods).


\textsuperscript{168} See Nicholas Z. Muller, Peter Hans Matthews & Virginia Wiltshire-Gordon, The Distribution of Income Is Worse than You Think: Including Pollution Impacts into Measures of Income Inequality, 13 PLoS ONE e0192461, at 3–5 (2018) (finding that lower-income groups suffer larger health-related damages from air pollution, even though differences in exposure across income groups are relatively small).


\textsuperscript{170} See Matthew J. Neidell, Air Pollution, Health, and Socio-economic Status: The Effect of Outdoor Air Quality on Childhood Asthma, 23 J. HEALTH ECON. 1209, 1228 (2004) (finding that the effect of air pollution on childhood hospitalizations for asthma is larger for children in lower-income households); Yan Wang, Liuhua Shi, Mihye Lee, Pengfei Liu, Qian Di, Antonella Zanobetti & Joel D. Schwartz, Long-Term Exposure to PM\textsubscript{2.5} and Mortality Among Older Adults in the Southeastern United States, 28 EPIDEMIOLOGY 207, 211 fig.2 (2017) (finding a stronger effect of particulate-matter exposure on mortality among lower-income adults).

\textsuperscript{171} See Wang et al., supra note 170, at 211 (proposing lower baseline health and less access to healthcare services as explanations for increased mortality); Sabit Cakmak, Robert E. Dales, Maria Angelica Rubio & Claudia Blanco Vidal, The Risk of Dying on Days of Higher Air Pollution Among the Socially Dis advantaged Elderly, 111 ENV'T RSCH. 388, 392 (2011) (suggesting healthcare access, smoking rates, and exposure to copollutants such as occupational dust and fumes as explanations).

\textsuperscript{172} See Bell et al., supra note 63, at 685, and accompanying text.
Only a few studies combine costs and benefits to assess the overall effect of air pollution control across income groups, with mixed results.173 Most recently, Professors Akshaya Jha, Peter Matthews, and Nicholas Muller examine the overall distributive effects of the EPA’s 2006 national ambient-air-quality standard for fine particulate matter174 and its 2008 standard for ozone.175 After adjusting income to account for pollution-related damages, the authors conclude that the two rules led to an increase in income inequality.176 They explain that benefits “accrue disproportionately to cities, which tend to have higher income on average than rural areas.”177

These findings do not mean that EPA air-quality standards will necessarily flunk distributionally weighted CBA. At least for the highest-cost EPA regulations,178 the benefits so overwhelmingly exceed the costs that these regulations might survive CBA even under the most unfavorable approach.179 Statutory limits on the consideration of costs in the setting of national ambient-air-quality standards also might ensure that the rules survive intact

173 Compare David Harrison, Jr., Who Pays for Clean Air?: The Cost and Benefit Distribution of Federal Automobile Emission Controls 128–31 (1975) (finding that the cost of automobile emission controls as a proportion of income is larger for lower-income households than for higher-income households, while distribution of benefits by income is less clear), Robert Dorfman, Incidence of the Benefits and Costs of Environmental Programs, 67 AM. ECON. REV.: PAPERS & PROCS. 333, 337 & tbl.2 (1977) (estimating the benefits of pollution control based on self-reported willingness to pay and finding that pollution control imposes net costs on lower-income households and yields net benefits for higher-income households), and F. Reed Johnson, Income Distributional Effects of Air Pollution Abatement: A General Equilibrium Approach, 8 ATL. ECON. J. 10, 17 (1980) (finding that a sulfur-abatement policy in Sweden imposes net costs on low-income groups and yields net benefits for high-income groups), with Leonard P. Gianessi, Henry M. Peskin & Edward Wolff, The Distributional Effects of Uniform Air Pollution Policy in the United States, 93 Q.J. ECON. 281, 294–95 tbl.VI (1979) (finding that industrial-air-pollution controls impose net costs on higher-income households while automobile emissions controls impose net costs on all income groups), and Matthew E. Kahn, The Beneficiaries of Clean Air Act Regulation, 24 Regulation 34, 38 (2001) (“[I]t appears that regulation under the Clean Air Act has helped, and not economically harmed, the ‘have nots.’”).


177 See id. at 274–75.

178 See supra Table 1.

179 With the one exception of the NAAQS for lead, the low end of the benefits range exceeds the high end of the cost range for all the rules issued by the EPA alone in Table 1.
even if weighted CBA recommends that they be modified. The benefits and costs for motor-vehicle safety standards tend to be somewhat less lopsided, though, so the potential for distributive analysis to tip the balance is greater there. Moreover, NHTSA is not prohibited from considering costs in setting federal motor-vehicle safety standards, so it would have more leeway to adjust those standards in light of redistributive objectives.

In sum, there are strong reasons to believe that the rear-visibility rule is not a one-off instance of a regulation that would fare worse under standard weighted CBA than under status quo CBA. At the same time, not every major federal environmental, health, or safety rule will share the same distributive properties. Thus, the claim here is not that weighted CBA with income-elastic VSLs will doom every lifesaving rule in Table 1; each regulation requires its own analysis. Weighted CBA with income-elastic VSLs likely would swing the scales, though, in a number of cases—particularly in motor-vehicle and other product-safety contexts.

IV. NORMATIVE IMPLICATIONS

This Part shifts from a descriptive register to a normative one. It takes up two questions: (1) whether CBA should retain its commitment to equal-dollar VSLs at all income levels and (2) whether CBA should continue to be unweighted (i.e., distribution neutral). The analysis in this Part operates as a sort of meta-CBA—a CBA about how we should do CBA. Meta-CBA, like first-order CBA, entails difficult choices among imperfect options. I ultimately come down on the side of the status quo—unweighted CBA with equal-dollar VSLs—though reasonable minds may differ. While I hope to convince readers of the bottom-line result, the

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180 The Clean Air Act requires the EPA to set primary NAAQS at levels that, “allowing an adequate margin of safety, are requisite to protect the public health.” 42 U.S.C. § 7409(b)(1). In Whitman v. American Trucking Ass’ns, 531 U.S. 457 (2001), the Supreme Court interpreted that language to prohibit the EPA from considering “implementation costs” in setting NAAQS. Id. at 486. In theory, the EPA might argue that poverty and income inequality generate negative health effects, so income redistribution—by reducing poverty and inequality—thereby serves to “protect the public health.” See, e.g., Eric Neumayer & Thomas Plümper, Inequalities of Income and Inequalities of Longevity: A Cross-Country Study, 106 AM. J. PUB. HEALTH 160, 160 & nn.5–8 (2016) (compiling sources); Beth C. Truesdale & Christopher Jencks, The Health Effects of Income Inequality: Averages and Disparities, 37 ANN. REV. PUB. HEALTH 415, 426 & tbl.3 (2016) (describing evidence of strong relationship between disparities in life expectancy and income inequality). But it is somewhat doubtful that courts would effectively allow the EPA to undo Whitman by reframing cost considerations as poverty reduction.
The primary purpose of this Part is not to win converts but to make trade-offs transparent.

The meta-CBA proceeds in four Sections. Section A considers whether the choice among the various approaches to CBA can be resolved on ethical grounds. For the most part, the answer appears to be no. Even if we take it as a given that the government must accord equal value to all lives, alternatives to status quo CBA still vindicate the equal-value-for-all-lives principle—they just define value in welfare units rather than in dollar terms. Section B examines expressivist arguments for the various approaches. It considers whether the use of income-elastic VSLs in an unweighted or weighted analysis might communicate disrespect for low-income individuals—either through the procedures employed or the policies prescribed. This is a real cause for concern, though I will suggest some ways that practitioners of CBA might be able to use income-elastic VSLs while mitigating expressive harms. Section C examines the different informational burdens imposed by various approaches to CBA. An advantage of the status quo approach is that it significantly economizes on information costs. Section C also considers how the informational burdens of alternative approaches would interact with other agency and executive policy priorities. Section D looks to the tax system. It argues that the executive branch has options apart from distributionally weighted CBA that would allow the president to achieve distributive objectives much more effectively.

A. Equal Value for All Lives?

For some readers, the question whether we should assign equal values to the lives of rich people and poor people may seem straightforward. As Professor Deborah Hellman writes (though not in the CBA context), the “equal moral worth of all persons” is a “bedrock moral principle.”181 There is, to be sure, a distinction between assigning different VSLs and ascribing different moral worth to different people.182 But even assuming that equal value for all lives (or equal value for all life-years) is a moral or ethical mandate, that won’t resolve the debate here (except perhaps to further rule out one already-unattractive option).

A modification of philosopher Philippa Foot’s famous trolley problem will serve to motivate the discussion. Imagine that the driver of a runaway trolley can only steer from one track to another. On one track are 99,999 average Americans and on the other track is the CEO of the world’s most valuable company, with an income 100,000 times the average American’s. Let’s say that the trolley company is state-owned, the driver is a government employee, and (notwithstanding the fact that she is steering a runaway trolley) the driver has the wherewithal to realize that the lone man is the world’s richest person. Should the driver direct the trolley so that it hits the 99,999 average Americans (whose combined income-elastic VSLs are $999.99 billion) and avoids the CEO (whose income-elastic VSL is $1 trillion)?

The question seems to be self-answering. One virtue of status quo CBA is that it gets the modified trolley problem “right” in the sense that it saves the 99,999 average Americans. But status quo CBA is not the only approach that yields this outcome. Distributionally weighted CBA with the standard assumptions does too. The average American’s distributional weight is one and her VSL is $10 million, so the value of saving 99,999 average Americans is 999.99 billion welfare units. The CEO with an income 100,000 times the average American’s receives a distributional weight of $1 trillion; with an income-elastic VSL of $1 trillion, the value of saving his life is ten million welfare units. Distributionally weighted CBA with the standard assumptions easily chooses the 99,999 average Americans over the CEO. It just does so with an extra arithmetic step.

On first glance, textbook CBA would appear to yield a different result. The CEO’s income-elastic VSL of $1 trillion trumps the 99,999 average Americans’ aggregate VSL of $999.99 billion. The hypothetical is concededly contrived, but textbook CBA’s answer to the hypothetical still seems startling.

On further inspection, though, it is not so clear that textbook CBA really would favor the CEO over the 99,999 others. To see why, let’s posit that utilitarianism is the correct approach to normative analysis. When utility is logarithmic in income, weighted CBA with the standard assumptions approximates

\[ VSL = \frac{\text{Income}}{\text{Income} + \text{VSL}} \]

\[ \text{Distributional weight} = \frac{1}{\text{Income} + \text{VSL}} \]

\[ \text{Value of saving 99,999 average Americans} = 999.99 \text{ billion welfare units} \]

\[ \text{Value of saving CEO's life} = 10 \text{ million welfare units} \]

\[ \text{Textbook CBA really would favor the CEO over the 99,999 others} \]

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utilitarianism. And recall that weighted CBA with the standard assumptions yields equal values for all lives in welfare-unit terms.

Now return to the Boadway-Keen model introduced in Part II.A. When the tax system is optimal and weak separability applies, textbook CBA gives us the same prescriptions that weighted CBA would if weighted CBA were symmetrical. That is, with weights inverse to income, an income elasticity of the VSL equal to one, and consideration of both the welfare benefits of redistribution and the concomitant deadweight loss, textbook CBA just spits out the answer that weighted CBA would give us (provided that the tax system is optimal).

Bringing this all back to the billionaire on the tracks, the practitioner of textbook CBA can offer the following response to the modified trolley problem:

Look, I’m really a utilitarian at heart who thinks the tax system is optimal, so I apply textbook CBA because it serves as a short cut to the utilitarian solution. Since I think the tax system is optimal, I think the welfare gain from additional redistribution generally equals the welfare loss from additional labor-leisure distortions, so I ignore distributive effects and focus on efficiency effects in CBA. But if we stipulate that I can save 99,999 average Americans’ lives at the cost of one multibillionaire’s life without any effect on deadweight loss, then of course I will choose the 99,999 over the one. After all, I’m really a utilitarian at heart. In more realistic scenarios, there may be deadweight loss to worry about, but if we stipulate that there isn’t here, then this case is as easy for me as for the adherent to status quo CBA or standard weighted CBA.

Somewhat surprisingly, the approach that is most difficult to reconcile with the equal-value-for-all-lives principle is weighted CBA with equal-dollar VSLs. To flip the modified trolley problem, if there were a single average American on one track and 99,999 CEOs on the other, the practitioner of weighted CBA with weights inverse to income and equal dollar VSLs would favor the average American. The benefit of saving the average American would be 10 million welfare units, and the benefit of saving 99,999 CEOs would be $9,9999 \times (1/100,000) \times $10 million = 9.9999 million

184 Note again, though, that the approximation is not perfect under all scenarios. See supra text accompanying notes 86–87.
welfare units. The notion that we should sacrifice tens of thousands of average Americans to save a single billionaire is horrific, but the notion that we would sacrifice tens of thousands of billionaires (if there were tens of thousands of billionaires) to save an average American is no more palatable. Moreover, unlike in the case of textbook CBA, we can’t reverse engineer a defensible moral theory from weighted CBA with equal-dollar VSLs.

In sum, the ethical principle that all lives have equal value potentially helps us further rule out weighted CBA with equal-dollar VSLs, but it fails to resolve the debate among textbook CBA, status quo CBA, and weighted CBA with the standard assumptions. The choice among those approaches will have to be made on other grounds.

B. Expressive Harms

A second approach to the choice between equal-dollar VSLs and income-elastic VSLs emphasizes expressive consequences. As Professor Richard McAdams notes, claims about the content of expression can refer to the meaning intended by the speaker (first party), the meaning perceived by the audience (second party), or the meaning as interpreted by a hypothetical reasonable person (third party). Like McAdams, my focus is on the consequences of expression, so I emphasize the second-party perspective: How will individuals—lower-income individuals in particular—perceive the results of CBA with income-elastic VSLs? What message will they glean from a procedure that assigns a lower dollar value to their lives or from the policies that such a procedure prescribes? And, most importantly, what welfare effects will follow from those interpretations?

While scholars sometimes distinguish between “expressivist” and “consequentialist” claims, the concern here about expressive harms remains entirely consequentialist. Individuals experience real harms from what they perceive to be expressions of disrespect. A law student suffers harm when a professor calls him by the wrong first name. The student may be less likely to seek out the professor for an independent study or a letter of

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recommendation down the road, and, even apart from that, he may experience disutility in the moment. Whether the student suffers harm does not depend on whether the professor meant any disrespect (though the fact that the professor failed to predict and avert the expressive harm may justify us in saying that the professor, consciously or not, did disrespect the student). Assigning a precise number of dollars or welfare units to the harm may be hard, though we could at least settle on a broad range—it’s not $1, but it’s also probably not $10,000.

The argument here about income-elastic VSLs focuses on harms of a similar sort. Let’s stipulate that practitioners of textbook CBA and weighted CBA with income-elastic VSLs do not mean to communicate disrespect for low-income individuals by assigning their lives a lower dollar value. Indeed, the practitioners’ motivation may be to improve the lot of low-income individuals. What matters to the welfarist, though, is not only what practitioners intend but also how the practice is perceived and what consequences follow from those perceptions. And it is not hard to imagine circumstances in which individuals would perceive the use of income-elastic VSLs to be an indication of disrespect regardless of the practitioners’ intent.

Relevant expressive harms could arise through several channels. First, the very fact that agency officials assign lower-dollar VSLs to lower-income individuals might itself give rise to expressive harms. Agencies publicly release regulatory impact analyses (the documents that detail their CBAs), and they typically summarize key elements of the CBA in the preambles to proposed and final rules published in the Federal Register. Although it is unlikely that many people will read regulatory impact analyses and Federal Register notices in their original form, news reporters likely will read these documents. Before deciding to use lower-dollar VSLs for lower-income individuals, practitioners of CBA need to think about the consequences of news headlines

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187 As Professor Benjamin Eidelson notes, the fact that an action “will predictably appear disrespectful” in light of social conventions may mean that it is disrespectful in a nonconsequentialist sense. Benjamin Eidelson, Respect, Individualism, and Colorblindness, 129 YALE L.J. 1600, 1621 fig.1 (2020). Treating other people “in a way consistent with their value” requires one to consider their predictable reactions. See id. at 1619–21, 1621 fig.1. But the argument in the body text does not depend on the idea that disrespect has “any moral importance apart from its effects.” Id. at 1621 n.63. The argument depends only on the claim that policy makers should be concerned about the harms that they inflict through their policies and through the procedures that they use to select their policies.
declaring, for example, that the EPA and the DOT are discounting poorer people’s lives.

The concern is not purely about public relations. Virtually all will agree that it is a bad thing if millions of Americans think that the federal government values their interests less than the interests of other, richer Americans—and bad for reasons beyond the fact that agency officials may endure a few difficult news cycles. We derive utility from believing that federal officials are looking out for our interests and disutility from believing that they are not. Public confidence in government is a difficult-to-quantify value, but it is not a trivial value. One consideration in the decision to use (or not to use) income-elastic VSLs should be whether the practice will be interpreted as communicating a lack of concern for lower-income individuals’ interests.

Although this concern is serious, it is also partly mitigable—at least in the hard-weighted CBA context. Insofar as the concern arises solely from the use of different-dollar VSLs for individuals of different incomes, the most straightforward solution is not to use dollar VSLs. The typical approach to hard-weighted CBA is to calculate net benefits in dollar terms for all individuals or income groups and then to convert those dollar terms into welfare units via multiplication by distributional weights. But practitioners of hard-weighted CBA could take a different approach. They could (1) calculate net nonmortality benefits for all individuals or income groups by multiplying them by distributional weights, and then (3) add net mortality benefits in welfare-unit terms without ever assigning dollar VSLs to anyone. Recall again that hard-weighted CBA with the standard assumptions—distributional weights inverse to income and an income elasticity of the VSL equal to one—assigns the same number of welfare units to all lives. So the practitioner of hard-weighted CBA with the standard assumptions simply needs to know the standardized welfare-unit value of a life or equivalent life and can proceed from there.188

This workaround to avoid the use of different-dollar VSLs for individuals of different incomes won’t fully address a second potential channel for expressive harms. The policies prescribed by the procedure presented in the previous paragraph will be the same policies prescribed by hard-weighted CBA with income-

188 For a proposal along these lines, see generally E. Somanathan, Valuing Lives Equally: Distributional Weights for Welfare Analysis, 90 ECON. LETTERS 122 (2006).
elastic VSLs. This should come as no surprise, because the procedure presented in the previous paragraph is arithmetically identical to hard-weighted CBA with income-elastic VSLs. And it may be that the policies prescribed—rather than the procedures employed—give rise to expressive harms.

Whether expressive harms manifest through this second channel will depend critically on what types of policies result from the use of income-elastic VSLs. As noted in Part III.D, policies based on income-elastic VSLs can be explicitly income-differentiated (e.g., lower safety standards for cars purchased by lower-income individuals), income-correlated (e.g., lower safety standards for sedans and trucks than for SUVs because sedans and trucks are likelier to be purchased by lower-income individuals), or simply redistribution-informed (e.g., lower safety standards across the board to account for the interests of lower-income individuals). The risk of expressive harm is likely decreasing from the first to the third. If NHTSA explicitly said that lower-income individuals can drive more dangerous cars because their lives are less valuable in dollar terms, then it is not hard to imagine that expressive harms would manifest. On the other hand, very few people would have interpreted a failure to adopt the rear-visibility rule for all vehicles as a suggestion that lower-income individuals’ lives have less value. The less narrowly tailored a rule is on the basis of income, the less likely it is to generate expressive harms. At the same time, the less narrowly tailored a rule is on the basis of income, the less likely it is to significantly advance the efficiency and welfare goals that underlie the use of income-elastic VSLs in the first place.

The EPA’s unhappy experience with dollar-VSL differentiation may shed light on some of these expressive-harm concerns, though it also may muddle the picture. The story begins in the late Clinton years, when the EPA—in a series of rulemakings—reported benefit estimates based on both VSLs and VSLYs.\footnote{See Findings of Significant Contribution and Rulemaking on Section 126 Petitions for Purposes of Reducing Interstate Ozone Transport, 65 Fed. Reg. 2,674, 2,721–22 (Jan. 18, 2000) (to be codified at 40 C.F.R. pt. 52, 97); Tier 2 Motor Vehicle Emissions Standards and Gasoline Sulfur Control Requirements, 65 Fed. Reg. 6,698, 6,785 & tbl.IV.D-7 (Feb. 10, 2000) (to be codified at 40 C.F.R. pt. 80, 85, 86); Heavy-Duty Engine and Vehicle Standards and Highway Diesel Fuel Sulfur Control Requirements, 66 Fed. Reg. 5,002, 5,107 & tbl.VLF-3 (Jan. 18, 2001) (to be codified at 40 C.F.R. pt. 69, 80, 86).}

In each instance, the EPA noted that it preferred the VSL approach. In none of these rulemakings did the EPA explicitly say that it
was assigning a lower dollar value to mortality gains accruing to older Americans under the VSLY approach, though that is (usually) the effect of using VSLYs. In all three instances, the EPA’s rulemaking resulted in more stringent air-quality standards. The agency’s use of VSLYs in its alternative estimates elicited no public outcry (nor any apparent mention in the press).

Then, in 2002, the Bush administration unveiled a “Clear Skies” proposal that would have amended the Clean Air Act to allow broader use of cap-and-trade programs. In a technical analysis of benefits associated with the Clear Skies plan, the EPA reported an alternative estimate based on age-adjusted VSLs. The agency explicitly said that its alternative estimate was based on a VSL of $3.7 million for the general population and a mean VSL of $2.3 million for seniors (all figures in 1999 dollars).

The Natural Resources Defense Council and other environmental groups seized upon the EPA’s use of age-adjusted VSLs to rally opposition to the Clear Skies plan. Ads in local newspapers showed images of grandmothers with price tags stating, “Senior Discount: 37 percent.” EPA officials encountered protests at hearings in Tampa, Pittsburgh, Iowa City, San Antonio, and Los Angeles. Bowing to public pressure, EPA administrator Christine Todd Whitman disavowed the use of age-adjusted VSLs in May 2003.

Lost amid the “senior death discount” controversy was the fact that EPA’s 2002 technical analysis actually assigned a higher

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193 See Environmentalists Use ‘Senior Discount’ Issue to Buoy Alliances, supra note 192, at 5–6.


value to avoided deaths for seniors than to avoided deaths for younger Americans. The EPA surmised that forty-year-olds have approximately thirty-five years of life remaining while the average senior has ten years. Translating age-adjusted VSLs into VSLYs (assuming a 3% discount rate), the agency estimated that forty-year-olds have a VSLY of $163,000 and seniors have a VSLY of $258,000. The agency then assumed that individuals who die prematurely as a result of particulate-matter exposure likely would have had around five years of life remaining, regardless of age. This yielded values of approximately $880,000 per avoided death for under-65s in 2010 and $1.4 million per avoided death for over-65s in 2010.\(^{196}\) (The agency assigned lower figures to individuals with chronic obstructive pulmonary disease on the assumption that they have even shorter life spans.) Startlingly, the agency had applied a premium of approximately 58% for seniors, not a 37% discount. As the agency explained:

The implied VSL for younger populations is less than that for older populations because the value per life year is higher for older populations. Since we assume that there is a 5-year loss in life years for a PM-related mortality, regardless of the age of person dying, this necessarily leads to a lower VSL for younger populations.\(^{197}\)

One possible interpretation of the senior-death-discount episode is that the second-party expressive consequences of different-dollar VSLs lie beyond an agency’s control. If the EPA’s application of a senior death premium could be misconstrued as a senior death discount, then there is no predicting how activists will recast agency CBAs. This, though, is not the only possible interpretation. As Professor Benjamin Eidelson notes, the reaction to EPA’s analysis was not totally unpredictable: “[T]he suggestion that some people’s lives were less worth saving was understandably heard to say that the people themselves were worth less.”\(^{198}\) Perhaps if seniors had carefully read the agency’s analysis, they would have realized that the EPA actually was assigning a higher value to mortality benefits for older Americans, but we cannot expect ordinary citizens to carefully parse CBAs. Activists and journalists told seniors that the EPA was valuing their lives at $2.3 million and valuing younger people’s lives at $3.7 million—

\(^{196}\) See U.S. ENV’T PROT. AGENCY, supra note 191, at 35–37.

\(^{197}\) Id. at 37.

\(^{198}\) See Eidelson, supra note 182, at 1648.
and, while that was an oversimplification, it was not entirely wrong. This is not to say that the content of agency CBAs should be dictated wholly by worries about misinterpretation or spin. It is to say, though, that a pragmatic approach to CBA should take into account the risk that assigning different-dollar VSLs to different individuals will cause people to perceive that their government counts them for less.

The analysis so far has focused on second-party consequences (i.e., consequences for the audience of CBA), but the use of income-elastic VSLs may have first-party consequences too (i.e., consequences for agency officials). One might worry that when agency officials regularly assign lower-dollar VSLs to lower-income individuals, this may routinize them into thinking that lower-income individuals’ lives and health matter less. Defenders of weighted CBA (and, by extension, textbook CBA) may respond that this is all an illusion arising from the focus on dollars. After all, in welfare-unit terms, everyone’s life has the same value when distributional weights are inverse to income and the income elasticity of the VSL equals one. But most of us are not used to thinking about the world in welfare-unit terms; we are much more accustomed to thinking in dollars. It is not crazy to worry that the practice of assigning lower-dollar VSLs to lower-income individuals will have a corrosive effect on agency officials’ attitudes toward the poor even though that is not at all the underlying motivation.

There is a further dimension to the expressive-harm concern that intersects with the discussion in the next section. Assigning different-dollar VSLs to individuals of different income levels may affect perceptions not only of government writ large but of CBA specifically. One outcome of the senior-death-discount episode was to provide CBA critics with a predictably effective avenue of attack against the practice of assigning dollar figures to benefits and costs.199 One might argue on principled grounds that we should not yield to the heckler’s veto (especially if the heckler misunderstands or misconstrues the reason for income-differentiated VSLs). At the same time, a committed welfarist should account for all the likely consequences of a policy—including the consequences arising from predictable hecklers. The PR concern on

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its own is probably not weighty enough to resolve the income-differentiated VSL debate (though the expressive harms highlighted in this Section go well beyond PR). But the EPA’s age-adjusted VSL experience—as well as the anticipated backlash from using income-elastic VSLs in the future—should at least prompt second thoughts about whether the potential gains from using different-dollar VSLs justify the risk to the entire CBA enterprise.

C. Informational Burdens and Their Institutional Consequences

A further cause for concern regarding the use of income-differentiated VSLs and distributional weights emphasizes informational burdens and their institutional consequences. Each of the alternatives to status quo CBA considered in Part II entails significantly heavier informational burdens than the current approach. Textbook CBA requires us to determine not only how many fatalities a regulation will prevent but also the distribution of those avoided fatalities across income groups. Hard-weighted CBA with the standard assumptions requires us to determine not only how many dollars will be gained or lost by a regulation but also the distribution of those dollar gains and losses. Soft-weighted CBA and versions of weighted CBA that use equal-dollar VSLs present the worst of all worlds: they require us to know both the distribution of avoided fatalities and the distribution of nonmortality net benefits, thus effectively doubling the informational burden on agencies.

Some of these informational burdens are manageable. As illustrated in Part III.C, it is possible in the case of the rear-visibility rule to generate a decent estimate of the distribution of mortality and nonmortality effects based on existing DOT data and several not-implausible assumptions. But in other cases, distributional analysis will not be so straightforward. As noted above, estimating the economic incidence of occupational-safety and air-quality standards is difficult.200 Without careful attention to subtleties, there is a real risk of making adjustments that not only fail to achieve—but actually set back—redistributive goals.

The concern here is not solely a concern that CBA with distributional weights or income-elastic VSLs might be more difficult for agencies. Costs borne by agencies are social costs too, and

200 See supra notes 152–58 and accompanying text.
the additional informational burden of more complex CBA may divert agency officials from other important policymaking or enforcement priorities. But the increase in the costs of CBA may have farther-reaching effects on federal administration.

For one thing, raising the cost of CBA may deter some agencies from engaging in the practice. As Professor Jennifer Nou illustrates, agencies have considerable leeway as to whether they conduct CBAs at all.\textsuperscript{201} Agencies can, for example, seek to implement policies via adjudication rather than regulation, thus escaping Executive Order 12,866’s mandate that costs and benefits be assessed and that proposed regulations be submitted to the Office of Information and Regulatory Affairs (OIRA).\textsuperscript{202} Or they may split a single regulation into several pieces so as to evade the requirement of formal CBA for actions with annual effects on the economy of $100 million or more.\textsuperscript{203} Nou observes that agency leaders sometimes pursue strategies of “self-insulation” because their preferences diverge from the preferences of the president or White House officials.\textsuperscript{204} In other cases, self-insulation may result not from preference divergence but from resource constraints. CBA can be burdensome, and agencies’ capacities are limited.\textsuperscript{205}

A mandate for agencies to estimate the distribution of mortality and nonmortality effects across the income distribution would raise the price of conducting CBAs. Even if OIRA provides top-down guidance regarding relevant parameters (e.g., distributional weights and an executive branch–wide income elasticity of the VSL), data collection and analysis will fall to the agencies. This increase in the price of CBA may in turn give the agency stronger incentives to self-insulate from centralized review (or perhaps to refrain from regulating at all). In other words, the harder that it is for agencies to perform CBA, the less likely that they are to do it.

The worry about deterring agencies from engaging in CBA is greater if the benefits of CBA are large. And CBA does more than simply implement a particular notion of efficiency. As Sunstein argues, one important function of CBA is to impose a check on

\begin{itemize}
  \item \textsuperscript{202} See id. at 1783–84.
  \item \textsuperscript{203} See id. at 1792.
  \item \textsuperscript{204} See id. at 1774–75.
  \item \textsuperscript{205} See id. at 1775.
\end{itemize}
cognitive biases. The practice of CBA “reduces people’s reliance on intuitive judgments that sometimes go wrong, especially in highly technical areas.” Professors Richard Revesz and Michael Livermore add that CBA “can be used to ensure that [agencies’] decisions are based on reasoned analysis and not, for instance, on the unaccountable whim of an official or a bargain-hunting special interest.” CBA also can enhance the political accountability of agencies by requiring them to justify their regulations in light of the president’s priorities. And CBA may serve what could be described as an “Elysian” function—representation-reinforcing regulatory review—by forcing agency officials to explicitly account for all members of society and their interests in the evaluation of proposed rules.

An increase in the price of CBA could mean less of all these things. The price increase might be an expense worth bearing if the use of different-dollar VSLs or distributional weights substantially improved the quality of the output. But there are reasons to worry that it would have the opposite effect. These concerns apply primarily to distributionally weighted CBA (rather than textbook CBA with income-elastic VSLs), though some will apply to both.

First, for distributionally weighted CBA to improve welfare, it not only needs to get its distributive analysis right on average; it needs to be right substantially more often than not. When we adjust legal rules away from efficiency, we bear a cost regardless of whether any distributive benefit follows. If, on average, we redistribute very little but incur significant inefficiencies along the way, then the net welfare effect will be substantially negative.

In many cases, the direction of the optimal redistributive adjustment will be uncertain. For example, the analysis of the

211 This point is an extension of Kaplow and Shavell’s observation that redistributive legal rules “may well overshoot the optimum.” Kaplow & Shavell, supra note 38, at 832. The concern highlighted in the body text is a concern not just about overshooting but about shooting in the wrong direction.
rear-visibility rule in Part III.C depends entirely on the assumption that car manufacturers pass costs along to customers. If cost pass-through does not occur and shareholders of car manufacturers bear the costs, then the rule is likely to be highly progressive because households in the top income decile own approximately 90% of U.S. equities.\textsuperscript{212} If assumptions about cost pass-through turn out to be wrong, agencies may end up rejecting, on redistributive grounds, regulations that would be not only efficient but also would be redistributive.

Second, the sensitivity of distributive analysis to subtle modeling changes makes it more difficult for weighted CBA to serve as a check on bias, whim, and interest-group capture. Agency officials who want to justify a particular policy often will be able to justify that policy with the additional discretion that weighting brings. Cost pass-through is one parameter that motivated agency officials can modify in order to achieve their preferred results, but it is not the only one. For example, in the context of air-quality standards, changes to assumptions about the effect of air quality on rents will have important implications for distributive findings.\textsuperscript{213} These concerns apply to some extent to textbook CBA with income-elastic VSLs as well. For example, a regulator who wants to justify an air-quality standard under textbook CBA would do well to aggregate mortality data at the county level because mortality gains are likely to be greatest in high-income urban counties (though likely among the lowest-income residents of those counties).\textsuperscript{214}

To be sure, some of these same concerns apply to status quo CBA. In the rear-visibility case, if NHTSA had wanted to show that its rule was cost justified, it could have made the most favorable cost assumption (i.e., that cars by 2018 would come equipped with display screens). But the fact that there is already play in the joints of CBA is not a good reason to generate more. At the very least, the additional opportunities for shading that come


\textsuperscript{213} See supra notes 155–58 and accompanying text.

\textsuperscript{214} County-level aggregation potentially explains the result in Jha et al., supra note 176, at 273 & tbl.1, which found that national ambient-air-quality standards increase inequality. From a textbook CBA perspective, income-regressive distribution of mortality gains will make total gains look greater.
with weighted CBA should prompt thought about whether and how to limit analytical flexibility.

Finally, the president could address some of the concerns related to the resource costs and deterrent effects of textbook CBA or weighted CBA by giving agencies the option to use income-elastic VSLs, distributional weights, or both, rather than making their use mandatory. Optionality, though, is not a panacea. Under an optional system, agencies could incorporate income-elastic VSLs or distributional weights into CBA when it would make their favored regulations look better and omit discussion of those factors when it would make their favored regulations look worse. This would potentially undermine one of CBA’s chief goals—aligning agency policies with presidential priorities.215

Whether the president and OIRA are comfortable with this optionality may vary from agency to agency and from administration to administration. Republican presidents will generally have more reason to be concerned about agencies with liberal staffs (e.g., the EPA) straying from the administration’s agenda, and Democratic presidents will generally have more reason to be concerned about agencies with more conservative careerists (e.g., the Pentagon).216 A particular president may decide that her control over her administration is sufficiently secure that she can afford to give agencies more slack. The judgment is difficult to assess in the abstract. The key point for present purposes is that the use of income-elastic VSLs and distributional weights can create tension with CBA’s diverse objectives. These concerns may not be decision determinative, but they certainly merit consideration as part of a holistic evaluation of the various approaches.

D. Alternative Mechanisms for Redistribution

The expressive and informational concerns emphasized in the previous two sections relate to both textbook CBA and weighted CBA with income-elastic VSLs. A further argument for the status quo emphasizes the availability of alternative policy channels that are superior to nontax regulations as mechanisms for redistribution. This argument specifically addresses the

choice between distributionally weighted and unweighted approaches rather than the choice between textbook CBA and status quo CBA (both of which are unweighted).

Recall that the case for distributionally weighted CBA depends critically on the assumption that the existing tax-and-transfer system fails to accomplish the optimal amount of redistribution.217 (Optimality means that the welfare gains from additional redistribution equal the welfare losses; it does not mean that taxes must be nondistortionary.) Thus, if the same decision maker were to have control over the tax system and over agency CBA procedures, there would be little reason to use distributionally weighted CBA. And the decision maker with control over agency CBA procedures across the executive branch is, ultimately, the president, whose power over the tax system is vast.

At first glance, the notion that the president has control over the tax system may seem strange. After all, in the United States, Congress—not the president—holds the power to tax.218 On further inspection, though, this Schoolhouse Rock!219 vision of the U.S. federal tax system becomes quite a bit more nuanced for several reasons:

The president wields enormous influence over tax legislation. To some extent, this influence arises through the same channels that allow the president to influence nontax legislation (e.g., the bully pulpit and the veto pen).220 But for reasons rooted in congressional procedure, recent presidents have been more successful in pushing tax-and-transfer changes through Congress than other changes. This is primarily because tax-and-transfer changes can go through the fast-track, filibuster-proof budget-

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217 See supra notes 60-69 and accompanying text.
218 U.S. Const. art. I, § 8, cl. 1.
219 Schoolhouse Rock!: I'm Just a Bill (Scholastic Rock, Inc. Mar. 27, 1976).
reconciliation process. Presidents Clinton, Bush, Obama, Trump, and Biden all achieved major elements of their distributive agendas via budget reconciliation. Sometimes, they did so with the slimmest of majorities. For example, President Bush’s second round of tax cuts in 2003 and President Trump’s 2017 tax cuts both passed the Senate through the budget-reconciliation procedure on a 51–49 vote. President Clinton’s 1993 tax hike was an even closer call—splitting the Senate 50–50, with Vice President Al Gore breaking the tie. President Biden’s American Rescue Plan Act would have split the Senate 50–50, with Vice President Kamala Harris breaking the tie, were it not for the fact that one senator who opposed the legislation left town before the vote to attend a family funeral.

The upshot has been that the past five presidents all have succeeded in transforming the federal tax-and-transfer system. Using the budget-reconciliation process, President Clinton pushed through Congress an 8.6-percentage-point increase in the top statutory tax rate. President Bush then cut the top statutory rate on ordinary income by 4.6 percentage points and cut the top rate on qualified dividends and long-term capital gains by a remarkable 23.6 percentage points. President Obama’s

signature legislative accomplishment—the Affordable Care Act—is not typically characterized as a tax law (except by Chief Justice John Roberts), but its companion budget-reconciliation bill raised the top tax rate by 3.8 percentage points. All in all, the top marginal rate rose by a total of 9.6 percentage points in President Obama’s first term. President Trump succeeded in slashing the top marginal rate by 3.8 percentage points and the top marginal rate on pass-through income by 11.2 percentage points. President Biden has used reconciliation to significantly expand—at least on a temporary basis—a wide range of cash and near-cash transfers to lower- and middle-income households.

Of course, the fact that these five presidents transformed the federal income tax system does not mean that they ended up with exactly the amount of redistribution they wanted. President Obama, for example, sought further tax increases for the rich and tax cuts for the middle class at the end of his presidency but was unable to win support from a Republican-controlled Congress. Moreover, past performance is no guarantee of future results. Future presidents might have less success pushing a reconciliation package through the House of Representatives and the Senate. But even when their tax-legislation reforms fail in Congress, presidents have other tools that they can use to influence the amount of redistribution that occurs through the tax system.

First, the president controls the Treasury Department, and the Treasury Department writes tax regulations. The president’s power to effect more (or less) redistribution via tax regulation is

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234 The 9.6 percentage points include the 4.6-percentage-point statutory rate increase, the restoration of the Pease provision (which had effectively added 1.2 percentage points to the marginal tax rate of top earners), and the 3.8% net-investment-income tax added by the Affordable Care Act. I.R.C. §§ 1(a), 68(a)–(b), 1411.

235 The December 2017 tax law reduced the top statutory rate by 2.6 percentage points, but it also suspended the Pease provision. See I.R.C. § 68(f). The additional rate cut for pass-through income occurs via the qualified-business-income deduction. See I.R.C. § 199A.


far-reaching. For example, one of the most important questions in corporate income taxation is whether an instrument will be considered debt or equity (i.e., stock). Interest on debt is deductible to the corporation whereas dividends and distributions to stockholders are not. Nontax lawyers might assume that a question this central to the tax system would be resolved by Congress, but Congress has punted the question to Treasury. The treasury secretary is authorized by statute to “prescribe such regulations as may be necessary or appropriate to determine whether an interest in a corporation is to be treated . . . as stock or indebtedness.”

The Obama administration invoked this broad grant of authority in 2016 to substantially limit the ability of corporations to deduct interest paid to foreign affiliates. With authority to define debt versus equity, a president (through her treasury secretary) has significant influence over the effective corporate income tax rate.

Or, to use another example, one of the primary mechanisms of estate and gift tax avoidance today is the grantor-retained annuity trust (GRAT). The statute that authorizes GRATs also allows the treasury secretary to limit uses of GRATs that are “inconsistent with the purposes of this section.” The particular provision authorizing the valuation method that makes it possible for taxpayers to pay no gift tax on their use of GRATs also enables the treasury secretary to effectively turn off that valuation method. A president who wanted to increase redistribution from the rich to the poor could instruct her treasury secretary to promulgate regulations substantially limiting the use and abuse of GRATs. President Obama’s last budget proposal included a modification to the grantor-trust rules that would have raised revenue by $19 billion over a decade with virtually all of that revenue coming from taxpayers in the top percentile. A motivated Treasury Department likely could have implemented most if not all elements of that proposal via regulation. Few changes to,
say, EPA or DOT regulations would have as large an impact on income distribution as this one.

Beyond the president’s control over tax regulation, the president also can direct the IRS’s allocation of enforcement resources. Professors Natasha Sarin and Larry Summers have estimated that the IRS, by redirecting audit resources toward high-income taxpayers, could raise roughly $500 billion over the next decade from taxpayers earning more than $1 million. Even if that estimate is optimistic by an order of magnitude, it likely exceeds the potential redistributive gains from refashioning all the rules in Table 1 with redistributive goals in mind.

What I have described as “the President’s power to tax” places arguments for distributionally weighted CBA in an awkward position, at least insofar as they apply in the U.S. context. The case for distributionally weighted CBA derives force from the fact that we do not do enough to redistribute through the tax system. But the actor with the authority to implement distributionally weighted CBA across the executive branch—the president—also has substantial authority over the tax system. If we could persuade the president that the federal government should do more to redistribute resources from the rich to the poor, the logical next step of the argument would not be to tell her to adopt distributionally weighted CBA for nontax regulations. Instead, it would be to tell her to pursue substantially more redistribution through the tax system—and, if legislative avenues were blocked, to do so through tax regulation and tax enforcement.

To be sure, it may be that even after the president pursues redistribution vigorously through tax channels, she might remain unsatisfied with the amount of redistribution that she has accomplished and be unable to persuade Congress to take further action either. So the argument about the availability of alternative redistributive mechanisms does not logically defeat the case for distributionally weighted CBA when tax regulatory and enforcement routes are exhausted and legislative reform is politically impossible. In that case, though, a president would need to compare whatever additional redistributive benefits that she thinks she can achieve via weighted CBA against the expressive, informational, and institutional costs emphasized above. The upshot is not, then, that weighted CBA is never justifiable as an nth-best

247 Hemel, supra note 238, at 716 (quotation marks omitted).
response to the challenge of income and wealth inequality. But it is at best a last resort—one that is dominated by other approaches (including approaches that do not depend on congressional buy-in).

CONCLUSION: BEYOND CBA

The discussion so far has focused on agency CBA—and, specifically, agency CBA in the U.S. federal executive branch. This Article’s central observation is that redistribution through lifesaving regulations will likely require policy makers, implicitly or explicitly, to assign lower dollar values to lower-income individuals’ lives. The normative implications are less clear. A moral or ethical commitment to the equal-value-for-all-lives principle won’t resolve the debate: the three most viable approaches—textbook CBA, status quo CBA, and standard distributionally weighted CBA with income-elastic VSLs—all adhere to the equal-value-for-all-lives principle, albeit in their own ways. Concerns about expressive harms favor the status quo approach, though this factor on its own might not be enough to tip the balance. Concerns about informational burdens provide an additional argument for status quo CBA. The case for adding distributional weights to CBA loses even more steam once one accounts for the other redistributive options available to the executive branch. Distributionally weighted CBA still might be a way to shift resources from the rich to the poor when all other avenues are exhausted, but the analysis here should cause advocates to rethink whether the comparatively small upside is worth the considerable costs.

On first glance, the debate over distributionally weighted CBA and income-elastic VSLs might seem like it is of interest primarily to scholars and practitioners of federal administrative law—and perhaps to those impacted by the lifesaving regulations to which weighted CBA would potentially apply. The latter category is, to be sure, not a small universe: virtually all of us breathe air, drink water, and drive or ride in vehicles affected by EPA and DOT CBAs. (“Virtually all” rather than “all” to accommodate non-U.S. readers, though even they are impacted by agency CBAs that affect U.S. carbon emissions levels.) But the implications go further. The case for distributionally weighted CBA is simply one element of a broader argument over redistributive nontax legal rules—an argument with implications well beyond the federal
executive branch and well beyond the United States. What, if anything, does the debate over CBA and income-elastic VSLs tell us about that question?

Quite a bit, it turns out. Much of law involves tragic trade-offs between dollars and lives. The COVID-19 pandemic has put this point in the spotlight: large swaths of society are now governed by laws and rules that seek to strike a balance between economic interests and lifesaving objectives. Since long before the pandemic, these sorts of trade-offs have been particularly salient in tort law. Tort law also happens to be the area in which the academic debate about redistributive legal rules has been most robust.

Tort law’s approach to dollars-for-lives trade-offs contrasts with CBA in some respects but aligns in others. As Professors Eric Posner and Sunstein observe, the lodestar of economic damages in wrongful death cases—future income minus expenses—is very different from the emphasis in administrative law on VSLs derived from wage–risk trade-offs. Moreover, tort law’s focus on lost earnings means that economic damages—like VSLs in textbook CBA but unlike VSLs in status quo CBA—are income elastic. On the other hand, as Professor Ariel Porat notes, courts do not adjust the standard of care at the liability stage on the basis of income. In this last respect, tort law’s approach shares similarities with status quo CBA’s income invariance. And in tort law, as in textbook CBA and status quo CBA, the interests of lower-

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248 See supra notes 37–38 and accompanying text.


250 See, e.g., Thomas J. Miceli & Kathleen Segerson, Defining Efficient Care: The Role of Income Distribution, 24 J. LEGAL STUD. 189, 189–90 (1995); Kaplow & Shavell, supra note 37, at 669 (using a modification of a strict-liability rule as a motivating example); Jolls, supra note 38, at 1657 (explaining that tort law’s focus “tracks that of much of the existing literature on redistributive legal rules.”); Sanchirico, supra note 38, at 806 (“Tort rules were chosen here because these are what are examined in the existing literature on the question.”); Avraham et al., supra note 38, at 1132 (focusing on the tort regime as a guiding example).

251 See Posner & Sunstein, supra note 24, at 539–540.

252 See Ariel Porat, Misalignments in Tort Law, 121 YALE L.J. 82, 86 (2011). If one were to justify tort law’s chimerical stance—income neutrality at the liability stage, income elasticity at the damages stage—presumably it would be for reasons related to moral hazard: we do not want to create situations in which individuals can earn far more in death than in life. See id. at 102 n.53; ARTHUR MILLER, DEATH OF A SALESMAN 107–09 (Penguin Books 1998) (1949).
income individuals do not receive greater weight formally or informally.  

Some scholars argue that tort law should be modified to incorporate income-redistributive concerns. As Professor Christine Jolls notes, these arguments typically focus on “tort rules that operate between strangers,” as opposed to “parties in a preexisting contractual relationship.” The rationale for focusing on stranger cases is that the distributive consequences are likelier to stick. By contrast, a rule that favored lower-income litigants in contract cases might make others less likely to enter into contracts with lower-income parties.

The stranger-tort setting is not all that dissimilar to the fact pattern underlying Part III’s case study. Backover crashes have been a frequent subject of tort litigation in recent years. In Wright v. Ford Motor Co., for example, a three-year-old boy was killed when a woman driving a 2001 Ford Expedition failed to see the boy as she reversed out of a parking spot. The boy’s parents then sued Ford—presumably because they could not show negligence on the part of the driver. The parents argued that Ford should have equipped the Expedition with features, such as a sensor or a camera, that would have allowed the driver to detect pedestrians behind her. This was a tort action among parties not in privity: the Wrights versus the manufacturer of a car that was not theirs. In this respect, it seems to be the paradigm case for the redistributive-legal-rules argument.

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253 Indeed, this income-neutrality principle is one of the first propositions about tort law that students may encounter as 1Ls. See Vosburg v. Putney, 47 N.W. 99, 100 (Wis. 1890) (holding that it was improper to introduce evidence of the Vosburg family’s financial condition and stating that “[t]he plaintiff, if he recovered, was entitled to full compensation for his injury, no less and no more, whatever his pecuniary circumstances or those of his father”).

254 See Jolls, supra note 38, at 1657; see also Avraham et al., supra note 38, at 1127 (emphasizing the centrality of the stranger-tort setting to the redistributive-legal-rules debate); Kyle Logue & Ronen Avraham, Redistribution Optimally: Of Tax Rules, Legal Rules, and Insurance, 56 TAX L. REV. 157, 177 (2003) (same).


256 508 F.3d 263 (5th Cir. 2007).

257 Id. at 266–68.

258 See id. at 267–68. The jury ultimately found for Ford on the plaintiffs’ design-defect claim, and the Fifth Circuit affirmed. Id. at 266.
Wright is an unusually heart-rending case. But it is also, in many ways, representative of the caseloads of U.S. courts. Motor-vehicle-crash cases account for 35% of all trials in state courts, 58% of tort trials in state courts, and an even larger percentage of stranger-tort cases. Very often, these are cases in which a fatality or serious injury has occurred. Redistribution through tort rules—as through federal agency regulations—will often operate in contexts where death looms in the background. We typically abstract away from that fact when we argue about redistributive tort rules. The discussion above shows why it ought to be at the fore.

For one thing, until we specify the relationship between income and the value of fatality risk reduction, it is very difficult to know even what a redistributive tort rule is. For example, the redistributive rule in Wright might seem like it would reallocate from Ford to the plaintiffs, on the theory that Ford’s shareholders are probably much richer than the plaintiffs. But if Ford responds by installing rearview cameras in more of its vehicles and passing on costs to consumers, then the distributive consequences look more like those in Part III.C (i.e., heavily dependent on assumptions about the income elasticity of the VSL). The discussion in Part III.E further shows that—even when we know the income elasticity of the VSL—we still cannot easily guesstimate the direction of distributive effects. These inquiries often will depend on costly data gathering and expert analysis. The litigants who will be best positioned to perform those tasks and show that the redistributive rule favors their side will likely be the ones who already have more resources at the start. The very process of determining distributive effects in tort law could have perverse distributive consequences of its own.

The debate over redistributive tort rules remains highly theoretical. No one expects courts to flip a switch tomorrow and suddenly resolve tort cases with a view to the parties’ relative incomes. But in the agency context, the question of redistribution via regulation becomes immediate. Practitioners of CBA need to decide whether to apply equal-dollar VSLs or income-elastic VSLs, and whether to apply distributional weights. This Article has suggested reasons why the agencies’ current approach may be the right one. But whatever approach agencies choose, they

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should do so with a clear understanding of what exactly it might mean to pursue income-redistributive objectives through lifesaving policies. Hopefully this Article has helped highlight some of the implications of the various approaches in real-world settings. At the very least, it serves to show just how much hangs in the balance.